IPE GLOBAL

Expanding Horizons. Enriching Lives.

PLANET IPE

QUARTERLY NEWSLETTER

Making Development a Ground Reality

Different Journeys. A Shared Tomorrow.

A snakes and ladders journey through development.



MD SPEAKS

A great idea, poorly implemented, can be far less effective than a modest idea executed well.



Ashwajit Singh
Founder & Managing Director



The world is changing rapidly, and with it, the challenges and opportunities that shape the development landscape. As we look towards the future, one thing remains clear: development must go beyond ideas, strategies and policies to create meaningful change in people's lives.

At IPE Global, we have always believed that good ideas must translate into action. A great idea, poorly implemented, can be far less effective than a modest idea executed well. This belief has shaped our journey over nearly three decades, as we have evolved into a global development consulting and implementation organisation, working at the intersection of policy, practice and impact.

Today, our work has touched the lives of over 600 million people across geographies and sectors. This has been possible through our partnerships which requires collective thinking, institutional commitment and, above all, sustained action on the ground.

As we remain aligned with the global Sustainable Development Goals and India's vision of Viksit Bharat, our focus is on bringing together knowledge, innovation and implementation to address complex development challenges.

Our role as a think and do tank is to not only shape ideas and inform policy, but also to work alongside our partners to turn those ideas into tangible outcomes.

As we move forward, we remain committed to making development a ground reality, ensuring that the work we do translates into lasting improvements in people's lives.




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"A great idea, poorly implemented, can be far less effective than a modest idea executed well"
SDGs
A shared global blueprint for people, planet and prosperity
From Ideas to Implementation
Viksit Bharat
A developed, inclusive, resilient and prosperous India
Ideas & Knowledge
Policy & Strategy
Implementation on the Ground
Tangible Outcomes
Lasting Impact

EDITORS NOTE

A roll of the dice can change the course of a game. But the true measure of every move lies in the lives it touches, the hope it inspires and the futures it helps transform.



Tanya Singh
Senior Director

In a game of snakes and ladders, every climb brings us closer to a goal, while every setback reminds us that the journey is rarely a straight path. In many ways, our 28-year + journey at IPE Global has been much the same - shaped by opportunities, challenges, lessons and, above all, the people whose lives have given purpose to everything we do.

Across 1,400 projects in over 120 countries, we have climbed many ladders and navigated our share of snakes. Yet, our greatest milestones have never been measured by the projects we deliver or the distances we cover, but by the difference we make in people's lives. A girl who gets to stay in school and dream beyond her circumstances. A mother who receives healthcare at the right time. A woman who discovers the confidence and means to become financially independent. A community that moves from being underserved to having access, opportunity and a voice in shaping its own future. These are not just outcomes of development; these are the stories of dignity restored, possibilities unlocked and lives transformed - the true purpose behind our journey.

The UN Sustainable Development Goals Report 2026 is a sobering reminder of how far we still have to go. With only 36 per cent of the assessable SDG targets on track or making moderate headway, the promise of a more equitable and sustainable world remains unfulfilled for millions. Behind every statistic is a human story - a child waiting for an opportunity, a family aspiring for a better tomorrow, a community striving to thrive. These realities make our mission more urgent and remind us that development must go beyond numbers to make a meaningful difference in people's lives.

This special edition of Planet IPE celebrates more than our achievements; It reflects on the lives and communities transformed through our work, and acknowledges the colleagues, partners and changemakers who have helped turn our shared vision into reality.

For, ultimately, true measure of our journey is not how many ladders we climb, but how far we advance the promise of progress - ensuring no one is left behind.

The Journey of Moksha Pattam

The Ancient Game that Taught Us to Rise



A 28-Year Journey

A continuum of ideas, partnerships and action, creating opportunities and lasting change in people's lives.

A Global Footprint

Over 1,400 projects across 120 countries, translating policy, knowledge and innovation into impact on the ground.

People at the Centre

From a girl continuing her education to a mother receiving timely healthcare, a woman gaining financial independence, and communities accessing essential services.

The Road Ahead

Aligned with the SDGs and *Viksit Bharat*, we remain committed to making development a ground reality and helping more people thrive.

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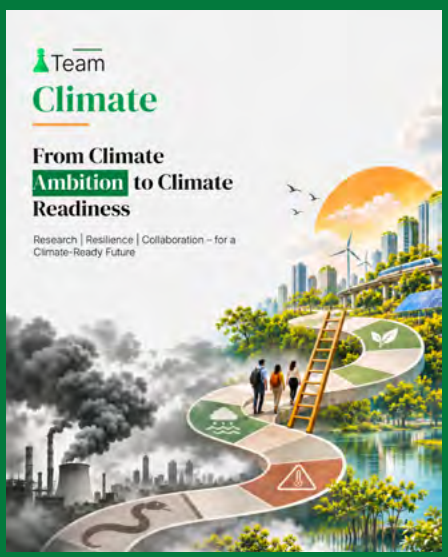



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Centre For Knowledge and Development



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Launch of IPE Global - SRCC Centre for Social Impact



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Congratulations

Our Group Companies







AFRICA RISING

A significant milestone in strengthening our presence across the continent and showcasing our commitment to locally led development.





“Africa’s greatest asset is its young population. Unlocking their potential requires more than investment. It demands a commitment to skills development, digital innovation, financial inclusion, and an environment where women can realise their full economic potential.”

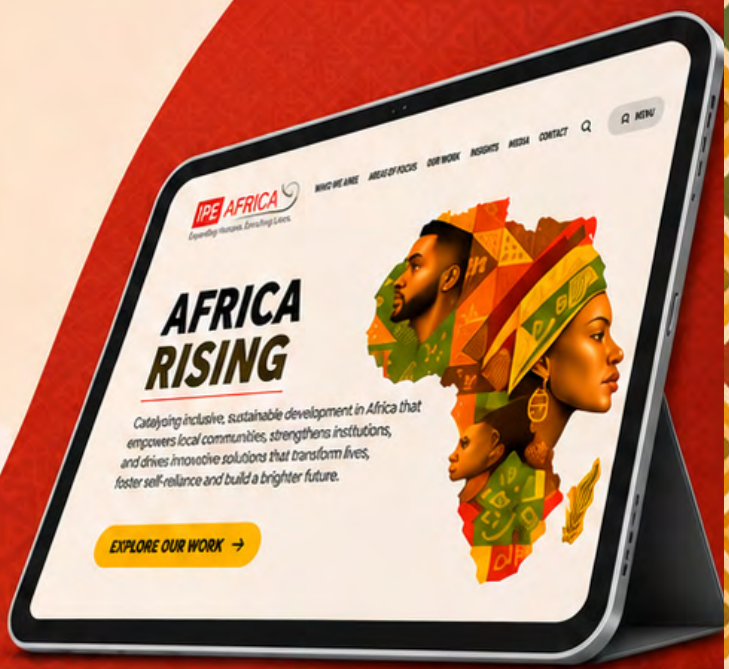
M K Padma Kumar
COO, IPE Global

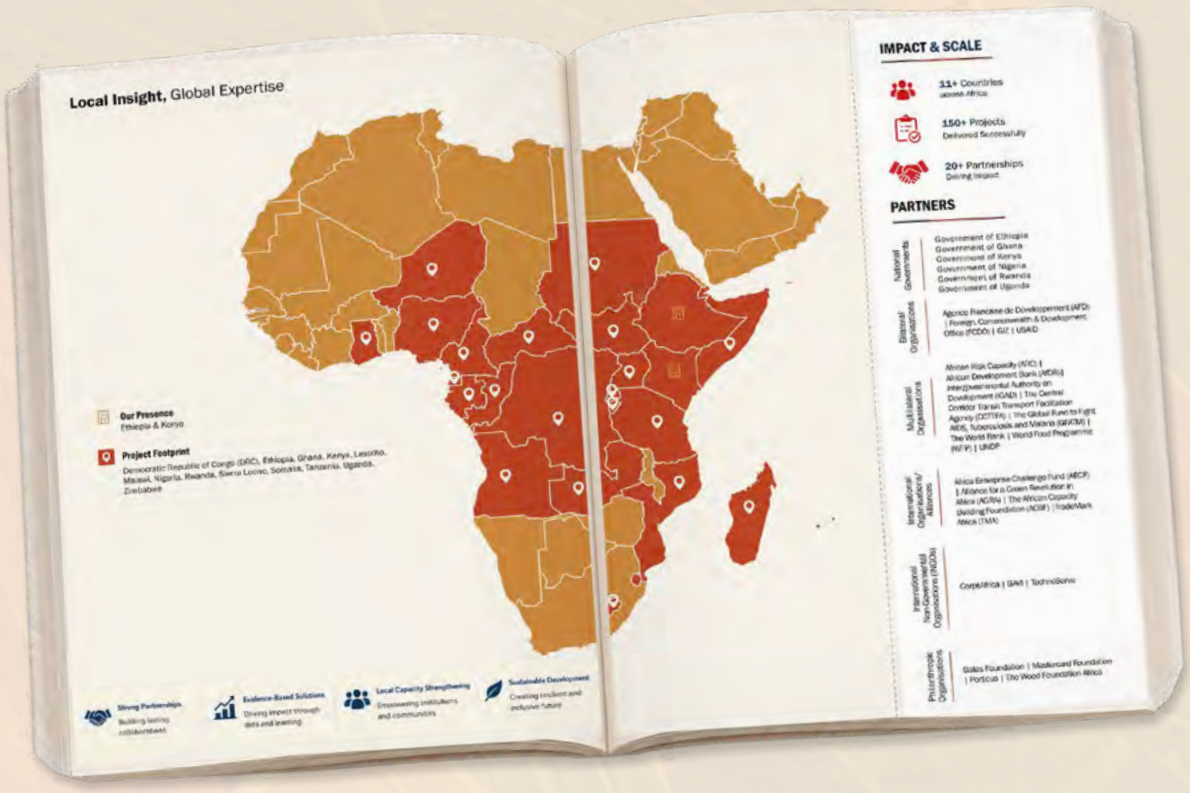
Website goes LIVE!

With established operations in Kenya and Ethiopia and a growing footprint across Africa, IPE Africa brings together deep local insights, global technical expertise and nearly three decades of IPE Global Group experience.

Leveraging the collective strengths of Triple Line and SAMRIDH Impact Solutions, it partners with diverse stakeholders to deliver practical, measurable and end-to-end development solutions.

Know more





Our Presence, Partnerships & Impact

Six Priorities.
One Vision for Africa.

- Climate Action & Sustainable Futures
- Equity & Economic Empowerment
- Private Sector Growth & Trade
- Healthy Lives, Better Futures
- Evidence, Measurement & Systems Strengthening
- Sustainable Cities & Resilient Infrastructure

Six Priorities. One Vision for Africa.

THE LADDERS WE CLIMB, THE CHALLENGES WE OVERCOME

What's your ladder to opportunity?

What skill, experience, person, habit or opportunity has helped you grow, overcome a challenge or take the next step in your professional journey...

"What stands out most across our offices isn't just the quality of our work, but the kindness behind it. That combination is rare, and it is something all of us value."



CAROLIN LOEHR
Team Triple Line

"Showing up every day, staying committed and learning from setbacks have been my biggest drivers of growth."



AMAN S RAJPUT
Team Urban

"My biggest ladder has been the opportunity to work across different domains- public health, nutrition, livelihoods and the startup ecosystem. Changing roles and learning to adapt have helped me navigate setbacks, guided by one simple belief: whatever the task, stay committed and see the work through to completion."



DEEPTI TRIPATHI
Team Health



Team Triple Line

Work that Impacts Lives...

With a focus on **People, Planet and Prosperity,** we work to enrich lives, protect the planet, and advance human, social, economic and environmental sustainability.

25+ Years of Experience in International Development



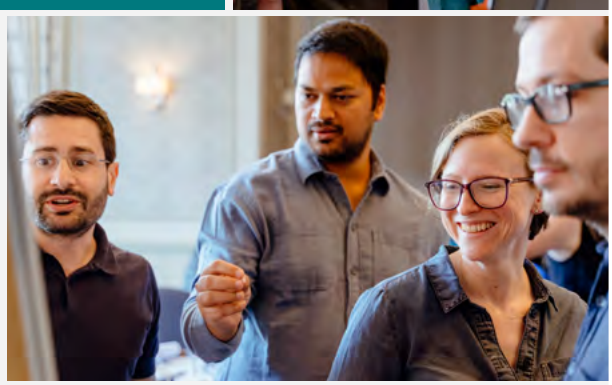
200+ Women

Traders Trained in Trade and Business Management at the Ethiopia-Somaliland Border









QUARTER IN FOCUS



Cities at the Centre of Corridor Development

At the East Africa City Corridor Dialogue in Hargeisa, our team shared lessons on corridor governance, trade and investment. Five participating cities committed to delivering at least one livelihood focused project within 12 to 18 months, supported by a dedicated coordination secretariat.

Strengthening Border Trade Implementation

Supported a three day workshop with Ethiopia's Ministry of Trade and Regional Integration and TradeMark Africa for 26 government and border agency representatives. The workshop focused on coordinated implementation of the Simplified Border Trade Regime at Moyale.





Creating Better Conditions for Evidence

Continued to advance participatory monitoring, evaluation and learning (MEL) approaches that create the right conditions for people to share the changes and experiences that matter most to them.

Scaling Agricultural Innovation

At the Africa Food Systems Forum, contributed to discussions on scaling agricultural innovations beyond pilot projects by designing for scale, working through existing systems and measuring long term adoption and value.





Turning Evidence into Action

Through the Evidence to Action Conference, the UK Evaluation Society Conference and UCL's Tackling Grand Challenges Conference, contributed to discussions on ensuring evidence informs programmes, policy and investment decisions.

IMPACT IN FOCUS

A Dedicated Space for Women Cross-border Traders

The Women's Cross Border Trade Office at Tog Wajaale was launched to strengthen support for women engaged in trade between **Ethiopia and Somaliland.**

Supported by us under TradeMark Africa's Swedish Initiative for Facilitating Trade (SWIFT) programme, the Office provides women traders with advocacy, mediation, business support, training and shared facilities.

The launch brought together women trader associations and government representatives for a public private dialogue on challenges affecting cross border trade and practical solutions to improve the trading environment.

Building on wider programme support, more than 200 women traders from both sides of the Tog Wajaale border graduated from trade and business management training and formed four cooperatives covering milk, meat, fruit and vegetables, and dry goods.

Formal dialogue forums between cooperative leaders and local and national government stakeholders are also establishing structured channels to identify practical trade facilitation and simplification measures. Together, these initiatives are strengthening support services, cooperation and dialogue for women engaged in cross border trade.



EVIDENCE INTO OPPORTUNITY

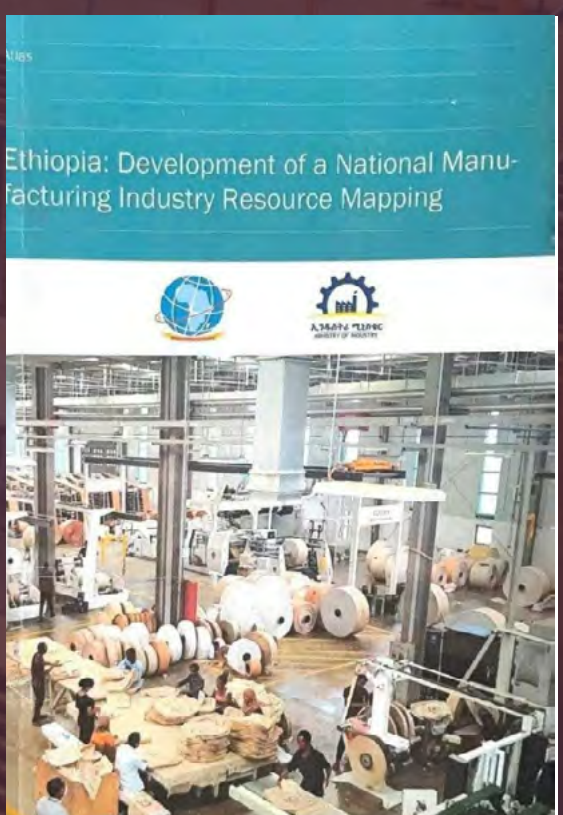


MAPPING ETHIOPIA'S MANUFACTURING POTENTIAL

With our support, the Ethiopian Ministry of Industry launched the Manufacturing Industry Resource Mapping study.

The study maps Ethiopia's natural resources, industrial potential and enabling infrastructure to identify locations with a comparative advantage in natural resource based industries and guide investment in critical infrastructure for value chain development.

By providing an evidence base for investors and decision makers, the study supports informed investment planning, stronger production input and output linkages, and efforts to increase manufacturing's contribution to GDP. It also aims to translate regional industrial opportunities into tangible development outcomes.



SAMRIDH Impact Solutions

A wholly owned subsidiary of IPE Global, SAMRIDH Impact Solutions (SISPL) is an impact-led innovation accelerator addressing critical development challenges in emerging economies by connecting enterprises with investors, donors, and ecosystem partners. Through innovative financing mechanisms and integrated advisory support across different stages of growth, SISPL addresses key barriers to the scalability and sustainability of impact-driven enterprises, enabling them to strengthen their business models, access capital, expand market opportunities, and deliver sustainable impact at scale.



Milestones & Updates

Advancing Kenya's Biosciences Sector Study to Inform Its National Bioeconomy Strategy 2026-2036



In partnership with the University of Nairobi, IPE Global and supported by the UK Foreign, Commonwealth & Development Office (FCDO), SAMRIDH Impact Solutions recently convened a series of stakeholder validation workshops and a findings-dissemination teach-in session in Nairobi as part of the Mapping Kenya's Biosciences Sector study. Engaging leaders from government, academia, research, industry, and investment across healthcare, agricultural and industrial biotechnology, and the broader bioeconomy, the consultations examined and refined key recommendations on research translation, commercialisation, financing access, industry linkages, and regulatory frameworks. By aligning empirical evidence with ecosystem priorities, this initiative establishes a coordinated foundation for long-term sector governance, commercial innovation, and sustainable economic growth, directly informing Kenya's National Bioeconomy Strategy 2026 - 2036.

Operationalising Innovative Financing Model to Strengthen India's Care Economy and Women's Workforce



Providing technical assistance to UNICEF India and the Ministry of Women and Child Development (MoWCD), we are establishing and operationalising a first-of-its-kind Section 8 Special Purpose Vehicle (SPV) for India's care economy. Designed to mobilise private capital, corporate contributions, and philanthropy beyond public budgets, the initiative builds a scalable project pipeline alongside institutionalised training modules to enhance women's care skills and employability. By pairing innovative financing mechanisms with workforce development, this partnership complements public expenditure to expand quality care infrastructure and unlock sustainable economic opportunities for women across domestic and international markets.

Structuring a Clean Cooking Platform to Accelerate Ethiopia's Clean Energy Transition



Partnering with Africa50, the African Development Bank (AfDB), and Ethiopian Investment Holdings (EIH), we are developing a bankable business plan and structuring a national platform expanding clean cooking access across Ethiopia. Designed around a utility-enabled on-bill financing model with Ethiopian Electric Utility (EEU), the platform aggregates urban and peri-urban household demand, accredits appliance suppliers, and aligns financing flows across utilities and commercial lenders. By removing upfront affordability and market coordination barriers through existing utility infrastructure, this model establishes a scalable ecosystem to drive widespread adoption of clean appliances and accelerate Ethiopia's clean energy transition.

Partnering with KeNIA to Strengthen Kenya's Innovation Ecosystem and Enterprise Scale

We have formalised a Collaboration Framework with the Kenya National Innovation Agency (KeNIA) to accelerate innovation-led development across Kenya. Focusing on priority sectors including biosciences, health-tech, agri-tech, climate-tech, and deep-tech, the partnership drives catalytic financing, institutional capacity building, evidence-based policy support, and end-to-end start-up scaling from early validation to commercialisation. By connecting innovators, academia, industry, investors, and policymakers, this collaboration creates an enabling environment for high-potential enterprises to access the capital and partnerships needed to scale and generate sustained socio-economic impact.



Stories of Impact

Bringing AI-powered Smart Maternal and Neonatal Diagnostics Closer to Communities in Angul, Odisha

Janitri Innovations' AI-powered maternal and neonatal vitals diagnostic solution, backed by SAMRIDH Impact Solutions' strategic financing and public partnerships, is bridging care gaps in underserved communities. Its smart algorithms simplify diagnosis and flag emergencies early, alerting frontline staff for immediate escalation even without specialised CTG reading skills. This district-wide deployment safeguards mothers and newborns today while setting a high-potential blueprint for replicating best-in-class diagnostics to the last mile across India's public healthcare system.



Taking AI-Assisted Cardiac Diagnostics to the Last Mile in Haryana



Sunfox's AI-assisted, cardiologist-verified STEMI module, backed by SAMRIDH Impact Solutions' public partnerships and implementation support, is bridging critical cardiac care gaps across 600 Primary Health Centres, Community Health Centres, and district hospitals in Haryana. Inaugurated by the Hon'ble Chief Minister, this initiative simplifies cardiac assessment. It delivers accurate diagnosis in under 10 minutes, enabling frontline staff to flag emergencies early and initiate timely clinical intervention without relying solely on tertiary hospitals. This statewide deployment safeguards patients at the last mile today while setting a high-potential blueprint for scaling this smart cardiac diagnostic innovation from pilot to government adoption for population-wide benefit.







Prof. Shaukat Abdulrazaq

Principal Secretary, State Department for Science, Research and Innovation
Government of Kenya

"The State Department for Science, Research and Innovation formally acknowledges and appreciates the contribution of IPE Global and SAMRIDH Impact Solutions to the development of the Kenya National Bioeconomy Strategy (2026–2036). We particularly recognise Dr. Ankita Arora, Associate Director, IPE Global; Dr. Vijender Jeph, Senior Vice President, IPE Global; and Mr. Himanshu Sikka, Chief Strategy and Diversification Officer & Practice Lead – Health, Nutrition and WASH, who served as Strategic Advisors to the Technical Working Group and helped consolidate its contributions into a publication-ready Strategy. We value the partnership with IPE Global Limited and FCDO and further invite them to continue working with us to put the Strategy's priorities into practice."



Dr. Pavan Asalapuram

Founder & CEO, Mitti Lifetek

"Working with SAMRIDH Impact Solutions has been a truly valuable part of our journey at Mitti Lifetek. Their continued guidance, encouragement, and hands-on support have helped us navigate many challenges of building and scaling a startup with greater confidence and clarity. Beyond the immediate support, their experience, network, and association with us are also helping to open important doors internationally and create opportunities that would otherwise be difficult for an early-stage company to access. We are deeply grateful for their partnership, their belief in what we are building, and for being there to support us at different stages of our growth."

Partnership Announcements

Scaling Medprime's AI-Powered Digital Microscopy in Public Healthcare

SISPL has partnered with Medprime Technologies to scale its AI-powered digital microscopy solutions, CILIKA and MICALYS, across India's public healthcare system. Combining remote capabilities with AI-assisted diagnostics, these tools enhance clinical decision-making, medical education, and diagnostic access in resource-constrained settings. Through government engagement, CSR-funded pilots, academic and private alliances, and go-to-market advisory, we are building a more accessible, digitally enabled pathology ecosystem.



Advancing HeaLink's Connected Digital Health Platform Across Institutional Care Settings

SISPL has partnered with HeaLink (Third AI Platforms) to expand portable health records and connected care across patients, schools, and healthcare providers. Through its Smart Health Card, HMIS, and Personal Health Record (PHR) solutions, HeaLink strengthens access to health information, continuity of care, and coordination across the school-clinic-family ecosystem. Through institutional and market engagement, public-sector opportunities, commercial partnerships, and strategic advisory, we are building pathways for wider adoption and interoperable digital healthcare delivery.



Accelerating KIIT-TBI's Deep-Tech and Impact Enterprises Across Emerging Markets

SISPL has recently outlined a collaboration with Bhubaneswar-based KIIT Technology Business Incubator (KIIT-TBI) through a proposed Memorandum of Understanding (MoU) to strengthen innovation-led entrepreneurship across India, Africa, and other low and middle-income countries. Combining KIIT-TBI's incubation and technology development strengths with SISPL's ecosystem partnerships, innovation financing, and commercialisation expertise, the partnership will support research-led enterprises across healthcare, biotechnology, climate, agriculture, clean energy, waste management, and environmental sustainability. Through joint mentoring, technology validation, pilot deployments, investment readiness, and market linkages, this initiative bridges the gap between early-stage innovation and sustainable market adoption in underserved regions.



Accelerating IIT Indore's Healthcare and Deep-Tech Innovations

SISPL has signed a Memorandum of Understanding (MoU) with IIT Indore's DRISHTI CPS Foundation to collaborate under the TARANG 1.0 Accelerator Programme. Combining DRISHTI CPS Foundation's leadership in startup scouting, technical evaluation, clinical validation, and research infrastructure with SISPL's strategic business guidance, market access, regulatory and commercialisation support, and fundraising expertise, the partnership will translate healthcare and deep-tech innovations into scalable enterprises. The collaboration strengthens the pathway from research to market adoption through pilot deployments, technology transfer, and post-investment support.



samridhimpact.com

THE LADDERS WE CLIMB,
THE CHALLENGES WE OVERCOME

What's your snake?

What is one challenge, misconception or obstacle that has tested you, slowed your progress or taught you an important lesson?



"The misconception that hard work and technical expertise alone are enough. I've learned that communication, confidence, visibility and self-belief are equally important to grow as a professional."

PARITOSH VASHISHT
Project Utthan
Team CKD

"My biggest snake has been perfectionism. I tend to want everything to fall perfectly into place, especially when I'm responsible for something like employee engagement initiatives. But I've learnt that things don't always have to go exactly as planned to turn out beautifully. Sometimes, they turn out even better than imagined, and seeing people genuinely enjoy themselves reminded me of that."

SEJAL SHARMA
Team HR





"My biggest snake has been navigating workplace dynamics while figuring things out along the way, often feeling the need to have all the answers. I've learnt that growth isn't about knowing every move in advance, but about learning to navigate people, make decisions and keep climbing even when the path isn't straightforward."

TANYA VERMA
Team Climate

"One challenge I have faced is doubting myself when things don't go as I planned. It slowed my progress, but it taught me an obstacle is a part of learning & growth. I have learned to step out my comfort zone, trust my abilities, and view challenges as opportunity."

ISHWAR SINGH AIR
Team Quality Assurance




IPE GLOBAL
WORKING TOWARDS A VIKSIT BHARAT
IPE
IPE GLOBAL
Expanding Horizons. Enriching Lives.







Team

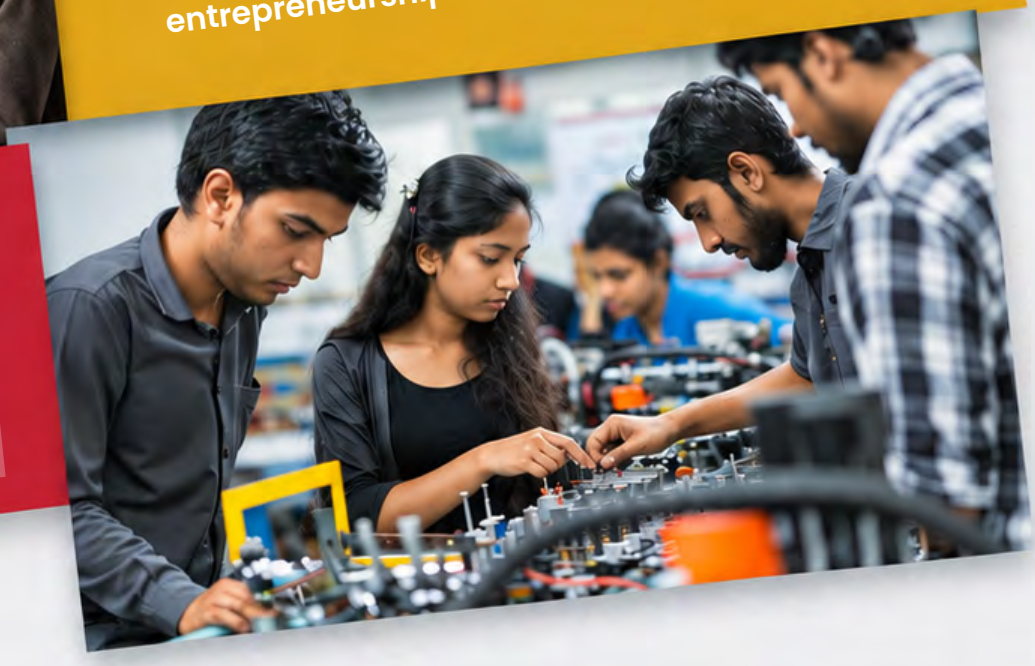
Education & Skills Development

Investing in human capital

Strengthening systems, enhancing institutional capacities and creating learning opportunities for over 13 years with **34+ projects in 6+ countries that open pathways to employment, entrepreneurship and sustainable livelihoods.**



4 QUALITY EDUCATION



Education gives people power to dream. Skills give them a way to get there.



Education gives people the power to dream, and skills give them a way to get there. Research shows that each extra year of education adds to a person's quality of life, with better health, better income and more say in their own future. It also helps solve some of the biggest problems we face, from poverty and poor health to climate change. For girls and women, the gains are even greater, because an educated and skilled woman can earn,make decisions, and her family & community grow with her.



Shalender Sharma

Senior Director
Education & Skills Development

Story of Change

Because financial inclusion is not just about access to technology; it is about giving women the confidence to embrace it...

For nearly two months, unfamiliarity with UPI kept the women of Tishtha Women Fishery Producer Group from using their QR code. A hands-on orientation by the State Financial Inclusion team changed that. Just three days later, **13 women came together to make UPI repayments worth ₹14,500,** taking their first confident steps towards digital transactions.

Part of the larger Producer Groups, with 1,405 QR codes installed and nearly ₹36 lakh in UPI transactions enabled, the initiative opened new doors to women's financial inclusion.

IMPACT SO FAR...

1,907
QR Code Applications Submitted to Banks

1,504
QR Codes Successfully Generated and Installed

1,343
Total Number of UPI Transactions

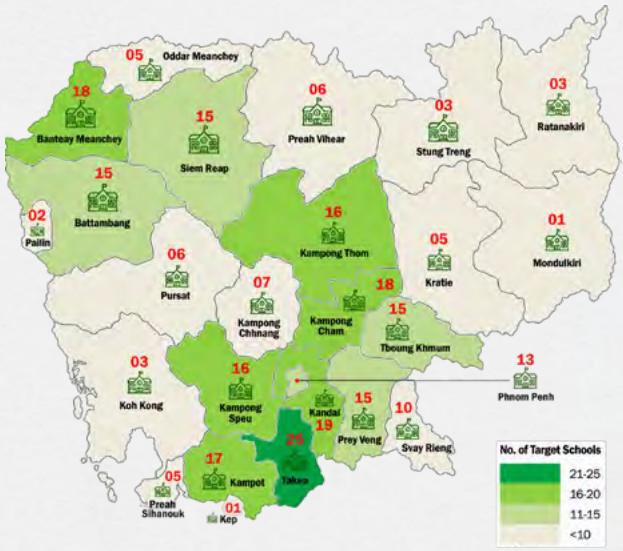


In the Spotlight

Making secondary education more future-ready

Secondary Education for Human Capital Competitiveness (SE4HC) || Ministry of Education, Youth and Sport (MoEYS) || Cambodia

Strengthening the quality and effectiveness of upper secondary education across 260 schools through improved learning environments, teacher professional development, applied STEM and digital learning, stronger assessment systems and pathways to higher education. Our team is providing strategic, technical and implementation support to translate these interventions into meaningful improvements in teaching and learning.



Transforming learning across 260 schools, including addressing overcrowding in 23 schools.

Empowering 4,600+ teachers through continuing professional development in soft skills, project-based STEM education, digital skills, educational technology integration and English language development.

Enabling nearly **300 scholarships for advanced qualifications in science and mathematics teaching,** doctoral studies for NISE teacher educators, teacher education, special education and ICT pedagogy.



Strengthening gender-responsive implementation through a stakeholder workshop to align ADB's Gender Assessment and Action Plan (GAAP) indicators with the Design and Monitoring Framework (DMF), enabling better monitoring and reporting of gender commitments.







> "Transforming secondary education means looking beyond access to the quality of learning and the skills young people develop for the future. Through SE4HC, we are supporting Cambodia's efforts to strengthen teacher development, practical STEM and digital learning, and assessment so that upper secondary education is more inclusive, relevant and responsive to a changing world."

– Mehak Sood
Deputy Manager – Education & Skills Development



Key Highlights

Advancing project-based STEM teacher development

Advancing project-based STEM teacher development through the first CPD batch for Master Trainers, while promoting experiential learning and school-based STEM innovation across 260 schools and 3,000 teachers.

Supporting the development of the English Language CPD Voucher System, including its implementation process and distinctive, boarding-pass-inspired voucher design, enabling 638 teachers to access English-language teaching courses through MoEYS-accredited providers.





Supporting PISA Preparation and Secondary Education Transformation through engagement with the Education Minister, focusing on teacher capacity, critical thinking and curriculum alignment.

Planning for safer, better-equipped learning environments

Advanced stakeholder engagement for inclusive and climate-resilient school infrastructure, supporting consultations across **six high schools in five provinces with 374 participants, including 220 women.** Discussions covered proposed infrastructure upgrades, safeguards, grievance redress, construction safety, gender and environmental risks, and measures to prevent sexual exploitation, abuse and harassment (SEAH).



SKILLS || PUDUCHERRY

Mobilising Industry for Anchor Partner Selection

An awareness workshop on PM-SETU brought together 150 invited industries, with the Labour Department and Puducherry State Skill Development Mission (PSSDM) encouraging participation in the selection of the cluster's Anchor Industry Partner (AIP).







Strengthening Industry Engagement and Cluster Readiness

Advancing cluster readiness through an Apprenticeship Mela engaging 12 industries, a cluster-wide baseline survey and the finalisation of the Strategic Investment Plan, alongside key milestones in the Anchor Industry Partner selection process.

SCHOOL EDUCATION || HIMACHAL PRADESH

Driving Greener, Cleaner and Healthier Schools

Expanding Swachh Evam Harit Vidyalaya coverage from 37% to over 90% through strengthened data validation, district coordination and sustained follow-up.

SIPTVETS Project Highlights

Exploratory Dialogue on Industry 4.0

IPE Global, the Project Management Consultant (PMC), brought together government, industry, academic, and technology leaders to identify future workforce skills.

Participants explored how TESDA could integrate AI, data analytics, and automation skills into its programs and use micro-credentials to recognise them.





Exploratory Dialogue on Diploma Program Structure

The PMC's Team Leader and Innovation Specialist led a dialogue with TESDA officials and industry representatives on diploma program design.

Participants reviewed international diploma frameworks, program learning outcomes, and employer expectations.



Competency-Based Curricula Workshop for NC III and IV

The PMC contributed to curriculum development in industrial automation, mechatronics, and farm mechanisation.

The team shared quality assurance checklists for integrating foundational 4IR skills, gender inclusion, sustainability, and social safeguards.





ADB Business Opportunity Forum 2026

The PMC helped TESDA present SIPTVETS procurement opportunities to prospective suppliers.

The team is also helping TESDA identify training equipment and develop technical specifications tailored to each Regional TVET Innovation Centre (RTIC).



Green Innovators Training Program for TVETs

The PMC supported and represented TESDA at the training conducted by the Development Academy of the Philippines.

TESDA personnel applied systems thinking and Green Productivity principles to develop sustainability action plans for their institutions.

Capability-Building on TVET Career Guidance

The PMC's Career Guidance and Counseling Specialist co-facilitated training for career guidance advocates, focal persons, and training institution administrators.

Participants practised using labour market information and digital assessment tools and drafted regional action plans to improve career guidance services.



Media coverage

Strengthening Cambodia's Preparation for PISA





Puducherry to Develop Seven ITIs under the PM-SETU Scheme



THE HINDU
Region

Seven ITIs to be developed under PM-SETU scheme in U.T.

The government has identified an industry cluster with Government ITI at Mettupalayam as hub ITI and six others as spoke ITIs for their development under the scheme, says Shashank Parimi, consultant with Union Ministry of Skill Development

The Hindu Bureau
PUDUCHERRY

Seven Industrial Training Institutes (ITIs) in the Union Territory will be developed under the Union government's Pradhan Mantri Skilling and Employability Transformation through Upgraded ITIs (PM-SETU) scheme for over a period of five years on an outlay of ₹241 crore, said Shashank Parimi, consultant with the Directorate General of Training, Ministry of Skill Development and Entrepreneurship, New Delhi.

Participating in an awareness programme on the scheme for industrialists here, he said the Puducherry government has identified an industry cluster with the Government ITI at Mettupalayam as hub ITI and six others as spoke ITIs for their development under the PM-SETU

Shashank Parimi, Consultant with Directorate General of Training, Ministry of Skill Development and Entrepreneurship, New Delhi took part in a workshop on PM-SETU Scheme organised for the industrialists in Puducherry on Wednesday. SPECIAL ARRANGEMENT

The industry cluster will become a Special Purpose Vehicle governed by a Board of Directors chaired by the Anchor Industry Partner. The funding will be shared by the Centre, Puducherry government, the ratio of 60%, 30% and 0%, respectively, he said.

Present day needs

"The SPV could formulate new courses, hire faculty when required and design to suit the present day needs of the industry. The SPV will function as a not-for-profit company which means the revenue generated through the scheme will be reinvested towards

scheme will utilise existing infrastructure, staff and administrative arrangements for the development of the institute as a modern skilling ecosystem," he said.

Director, Puducherry Skill Development Mission, P. Saravanan said the SPV could function even beyond the mandated four-year period as the project could be extended. On the closure of the project, the assets/infrastructure will be transferred back to government control.

Appeal to industries

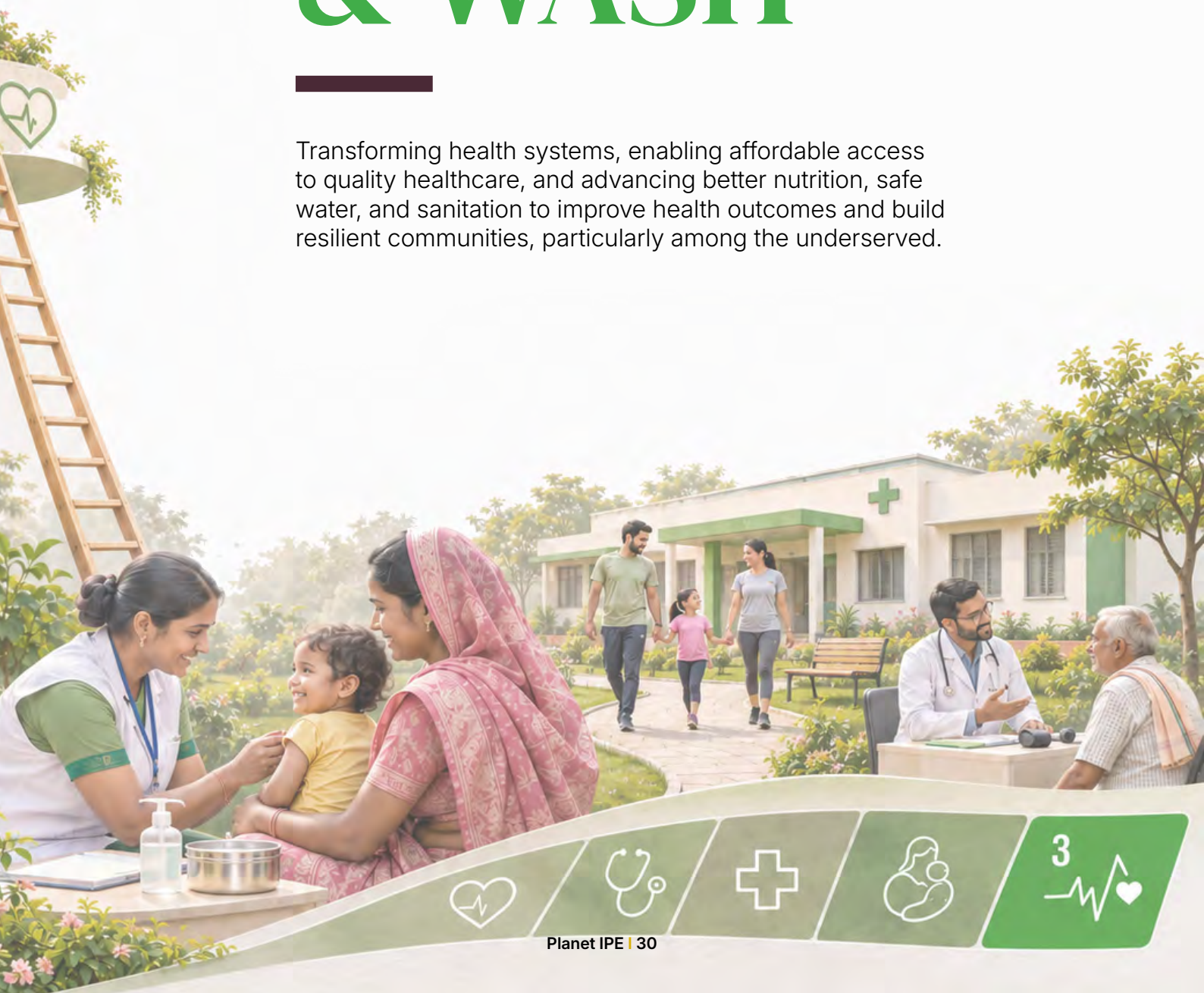
He urged the industries to participate in the Request for Proposal to become Anchor Industry Partner for the development of ITIs in Puducherry.

Secretary to Government, Labour, P. Sunitha and Under Secretary to Government, Labour, S. San-

Team

Health, Nutrition & WASH

Transforming health systems, enabling affordable access to quality healthcare, and advancing better nutrition, safe water, and sanitation to improve health outcomes and build resilient communities, particularly among the underserved.



Milestones & Updates

Building Provider Capacity to Expand Contraceptive Implant Services Across India

IPE Global is providing technical assistance to the Government of India and State Governments, in partnership with the World Health Organisation (WHO) and the AIIMS-led DELIVER Network, to strengthen healthcare providers' readiness for delivering Subdermal Single-Rod Contraceptive Implants under the National Family Planning Programme. Through standardised training, supportive supervision, and data-driven monitoring, the initiative recently completed 16 training sessions across Karnataka, Delhi, and West Bengal, equipping 772 health personnel, service providers, and master trainers with clinical and counselling competencies. By building a skilled cadre of frontline providers across diverse state health systems, this effort expands access to safe, quality reproductive healthcare and strengthens informed family planning choices for women.



Engaging Physicians for Dietary Sodium Reduction across India

We partnered with the Indian Medical Association (IMA), with support from Resolve to Save Lives (RTSL), through IPE-CKD to launch a national initiative on dietary sodium reduction. Building on this launch, the initiative commenced a state-level training webinar for the Uttarakhand chapter engaging over 200 doctors with practical patient counselling strategies and plans underway to expand across additional state IMA chapters. By strengthening frontline clinical capacity, this programme empowers practitioners to guide healthier dietary choices and reduce the national burden of hypertension, cardiovascular disease, and kidney disease.



Shaping a Future-Ready Health Ecosystem for the National Capital Region Towards 2041

We supported a Coordination and Review Committee (CRC) meeting on 29 July 2026, chaired by Ms. Aradhana Pattnaik, Additional Secretary and Mission Director, Ministry of Health and Family Welfare (MoHFW), to review the findings and strategic recommendations of the Interim Report on the Landscape Analysis of the Health Sector in the National Capital Region (NCR). Deliberations examined regional health infrastructure, service delivery gaps, and strategic priorities to strengthen healthcare access and inter-state coordination. Aligned with the vision of the Draft Regional Plan 2041, this milestone establishes an evidence-based roadmap for an integrated, equitable, and resilient health system across the NCR.



Strengthening Primary Care to Curb Hypertension and Diabetes Across Three States



Treatment coverage, follow-up adherence, and disease control rates for hypertension and diabetes each rose by at least 10–15 percentage points across 27 districts in Gujarat, Maharashtra, and Karnataka following the conclusion of Swasthya Sankalp. Implemented from May 2024 to 30 September 2026 by IPE Global's Centre for Knowledge & Development (IPE-CKD) in partnership with Resolve to Save Lives (RTSL), the two-phase initiative was embedded within each state's National Programme for Prevention and Control of Non-Communicable Diseases (NP-NCD) to strengthen Comprehensive Primary Health Care. Over 9,755 medical officers, community health officers, nurses, and pharmacists were trained and mentored through 542 supportive supervision visits, alongside the rollout of district-ranking dashboards, follow-up due-list tools, and drug-forecasting systems. Extending technical support to broader NCD reporting and national screening drives, the programme demonstrates how structured supervision and routine patient tracking drive sustained public health gains.

Advancing Lead-Safe Paints to Protect Children's Health Across India



Deteriorating household paints release toxic lead dust and chips that can cause irreversible brain and organ damage in children, contributing to elevated blood lead levels (≥5 µg/dL) in over 275 million children across India. To close market surveillance gaps against India's 90 parts per million (ppm) regulatory lead cap under the 2016 Lead Paint Rules, IPE Global is implementing a nationwide *Lead-in-Paint Market Analysis and Study* in partnership with the Lead Exposure Elimination Project (LEEP). Through multi-channel field studies across Assam, Gujarat, and Karnataka alongside a dedicated National SME Outreach Exercise, the team collected approximately 1,395 paint samples, including representation from 111 small and medium enterprises, for laboratory compliance testing. Ultimately, this evidence base enables LEEP to pinpoint non-compliant products and manufacturers across fragmented supply chains, partner with governments to strengthen regulatory enforcement, and provide targeted technical support to help paint manufacturers transition to lead-safe formulations.

Mobilising Domestic Capital to Strengthen India's Menstrual Health Ecosystem



IPE Global is providing strategic and technical support to the Sanitation and Hygiene Fund (SHF) under its Capital-M initiative to mobilise domestic capital and strengthen the financing ecosystem for menstrual health in India. Through a structured Map–Mobilise–Match framework, the assignment identifies and assesses domestic funding sources across philanthropy, corporate social responsibility (CSR), and public sector undertakings (PSUs), validates sectoral priorities through stakeholder consultations, and builds targeted funder engagement strategies. By evaluating the potential for 1:1 domestic co-financing alongside SHF's international catalytic funding, the initiative establishes a validated pipeline of prospective co-investors, aligning domestic capital with market needs to accelerate innovation, enterprise growth, and equitable access to menstrual health products and services across India.

Cleaner Air For Healthier Lungs: DMFT Support Drives Public Health Gains in Angul



Air pollution is one of India's leading environmental health risks, linked to asthma, COPD, cardiovascular disease and poor child health. Angul and Talcher have now been recognised nationally for tackling it. The two municipalities ranked 2nd and 3rd in Category 3 of Swachh Vayu Sarvekshan 2026 under the National Clean Air Programme, and Talcher was also recognised for legacy waste management. The achievement reflects sustained work by the Angul District Administration and urban local bodies, with IPE Global supporting as the Project Management Unit (PMU) for the District Mineral Foundation Trust (DMFT) Angul. DMFT funds went into mechanised dust suppression to cut particulate exposure, urban greening, scientific remediation of legacy waste sites that breed disease vectors and contaminate soil and water, and community outreach on pollution and health. Our technical support has helped turn mining-linked district funds into lower exposure risks, healthier living conditions and a stronger base for preventive public health in a mining region where people are exposed to pollution every day.

'Plastic to Purpose': Students Lead Healthier, Cleaner Schools in Angul



Poorly managed plastic waste blocks drains, creates breeding grounds for mosquitoes, and releases toxins when burnt, all of which threaten community health. To tackle this at the source, the District Administration, DMF Angul and the District Education Department launched Plastic to Purpose: A 100-Day School Action Challenge on 9 October 2026 across 162 private schools, with plans to scale to government schools. IPE Global provides strategic support as the PMU for DMFT Angul. Student-led Plastic Action Teams (PATs) drive waste segregation, recycling, plastic reduction and campus cleanliness. This builds safer, more hygienic school environments and lifelong WASH habits. By channelling DMF resources into structured behaviour change, the initiative turns students into health and hygiene champions who carry these practices into their homes and communities, helping to reduce vector-borne and sanitation-related illnesses.

Media Coverages


National Launch of Capacity Building Initiative to Engage Physicians on Sodium Reduction


National Launch of Capacity Building Initiative to Engag
Sodium Reduction





Team

Tourism, Heritage and Coastal Development

Connecting People, Places & Planet

Promoting sustainable tourism through sustainable destination development, heritage conservation and climate-resilient planning. Our tourism team is contributing to inclusive economic growth, while strengthening local livelihoods, creating economic opportunities and preserving natural and cultural heritage.

FLAGSHIP INITIATIVES MAKING A DIFFERENCE







> *"**Tourism** has the power to **shape economies**, **strengthen** communities, and redefine how we value our natural and cultural heritage. It is not merely an industry, but a strategic driver for inclusive growth, sustainable investment, that helps transform destinations into economically competitive, environmentally resilient, and culturally authentic places **for generations to come.**"*



Komal Aggarwal
Head - Tourism, Heritage, and Coastal Development

IN THE SPOTLIGHT

Coastal Karnataka:
Charting a Path to Global Tourism

Contributing to the vision of positioning Coastal Karnataka as a global tourism destination by supporting the coastal components of the Coastal and Malnad Karnataka Tourism Policy 2026 and preparing a Coastal Tourism Perspective Plan for Dakshina Kannada, Udupi and Uttara Kannada.



We are...

Supporting the identification of **priority tourism projects and circuits**, strengthening **infrastructure and connectivity planning**, facilitating **investment** and creating opportunities for **local employment** and **sustainable, community-based tourism.**

Our Milestones Ahead....

Sikkim INSPIRES

Placing Sikkim on the World Trekking Map

Preparing India's first application to the International Mountain Tourism Alliance (IMTA) for the Gala-Goechala-Dzongri trek circuit, passing through Khangchendzonga National Park, India's only UNESCO Mixed World Heritage Site, we are contributing to positioning Sikkim as a global mountain tourism destination while promoting sustainable tourism and creating livelihood opportunities for local communities.

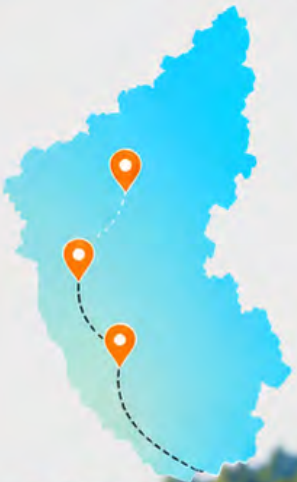
Supported by the World Bank, we are working with the Directorate of Eco Tourism, Sikkim, to advance responsible mountain tourism and strengthen nature-based livelihoods.

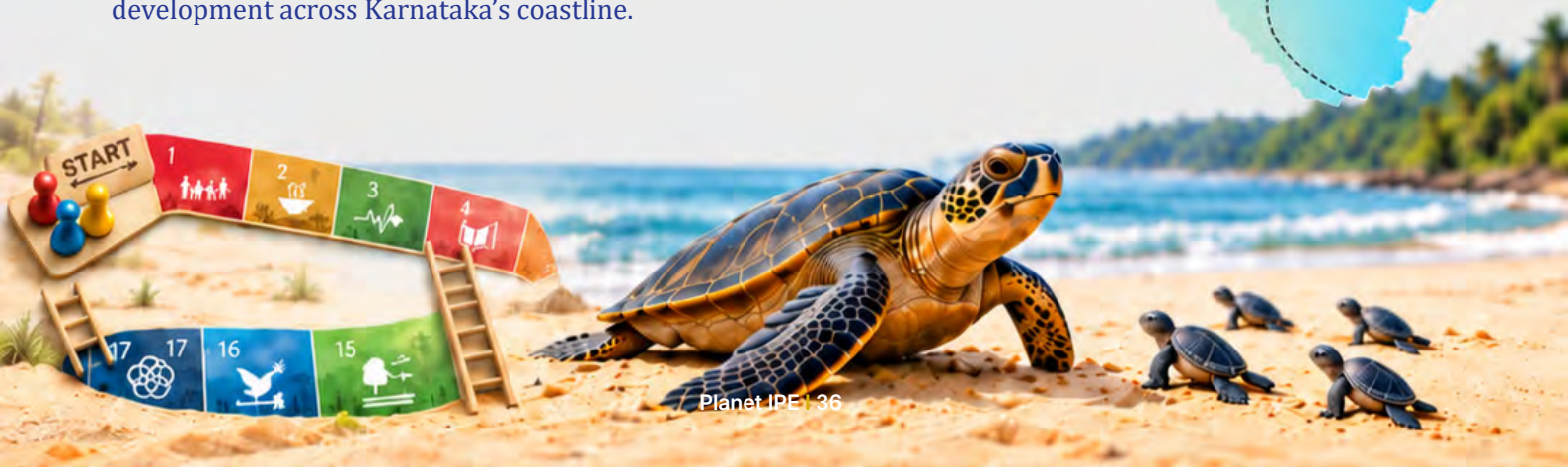


Advancing Tourism Products for Coastal Karnataka

Supporting the Department of Tourism, Government of Karnataka, in advancing coastal tourism across Dakshina Kannada, Udupi and Uttara Kannada, we are contributing to destination development, supporting in cruise tourism development, improving beach access and preparing project reports for three government-approved turtle trails under the Turtle Conservation initiative.

Working towards a Coastal Tourism Perspective Plan and updated Coastal Zone Management Plans, we are helping identify tourism investment opportunities and guide sustainable, long-term development across Karnataka's coastline.





Perspectives & Media Mentions

Komal Agarwal, Head - Tourism, Heritage, and Coastal Development shaping conversations on heritage and cultural tourism at **Creative Convergence: Growth Reimagined**, Creative Economy Week for India and the UK, organised by the British Council in Mumbai.



Charting a New Course for Coastal Karnataka Tourism

Hon'ble Chief Minister of Karnataka chairs a high-level meeting on developing **Karnataka's 320+ km coastline** into a world-class, multi-product tourism destination. We supported the strategic engagement for the Department of Tourism, Government of Karnataka along with other key government representatives, industry leaders, investors and tourism stakeholders to discuss policy reforms, investment facilitation and future priorities.



Strengthening Coastal Management Through Knowledge Sharing

Hemalatha Channabasappa, Team Leader of the Coastal Karnataka Programme Management Unit, at the Ecosystem Monitoring and Data at a stakeholder workshop under the **K SHORE Project** in Bengaluru, following her nomination by the Department of Tourism, Government of Karnataka. The workshop focused on assessing institutional capacity building and training requirements to strengthen coastal management.



Nalanda-Rajgir Concept Plan Presented to Hon'ble Chief Minister of Bihar

Sakshi Godara presented the Nalanda-Rajgir Concept Plan under the Destination Development and Strategy Plan for Bihar project to the Hon'ble Chief Minister of Bihar. The vision positions **Nalanda** as a Global Campus of Wisdom and Rajgir as a **Global Centre of Spiritual Learning,** supported by integrated tourism, mobility and infrastructure development. The plan aims to strengthen the region's position within the Gaya Bodhgaya Circuit, enhance visitor experiences, create livelihood opportunities for local communities and elevate Bihar's global tourism profile.



Putting Communities at the Heart of Sustainable Tourism

Komal Agarwal joins experts at **Daksha** in New Delhi organised in collaboration with the Development Commissioner (Handicrafts), Ministry of Textiles, Government of India. The discussions highlighted the importance of placing communities at the centre of tourism planning to foster inclusive and sustainable development.





Team

Social & Economic Empowerment

Transforming lives by creating inclusive and equitable development that leads to overall societal well-being.

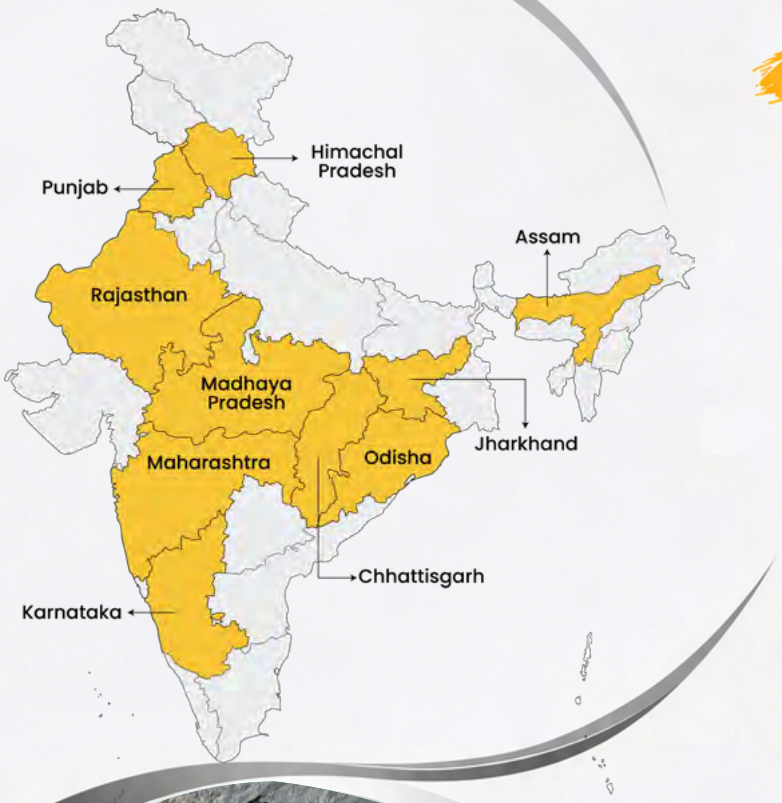
Until October 2026, we have transformed the lives of:

1 Mn+
Households

2.7 Mn+
Women

0.78 Mn+
Adolescent girls

Work In Focus



Maternal and Child Nutrition-Focused Cash Plus Programme

Maternal nutrition is one of the key determinants of low birth weight (LBW). The Cash Plus programme combines maternity cash support with evidence-based social and behaviour change (SBC) interventions to improve maternal nutrition practices, uptake of health and nutrition services, and child nutrition outcomes.

IPE Global is scaling the programme across 10 Indian states through collaboration with national and state governments and development partners, including IPE Global Centre for Knowledge and Development (CKD), and Ekjut. Together, these states account for 35% of India's low-birth-weight burden.

The model builds on Rajasthan's experience, where an integrated approach contributed to a 21% reduction in low birth weight. Its potential to improve maternal and child nutrition was recognised in India's Economic Survey 2025–26.



Aims to

Benefit **18.6 million** women by 2030

Accelerate a **15%** reduction in low birth weight

Key Features of the Cash Plus Model

Grounds interventions in local realities and evidence-based insights.

Engages women, families (men and mothers-in-law), communities, and frontline workers.

1000 Days

Provides continuous care and support from pregnancy through the **child's first two years**.

Reinforces behaviours through **29-32** structured touchpoints.

Integrates with government **systems for scale** and sustainability.





मातृ पोषण की डोर, उज्ज्वल भविष्य की ओर!

Inspiring a Jan Andolan for Maternal Nutrition:

Pradhan Mantri Matru Vandana Yojana Samvad, Koderma, Jharkhand

Hon'ble Union Minister for Women and Child Development, Smt. Annpurna Devi, convened the Pradhan Mantri Matru Vandana Yojana (PMMVY) Samvad in Koderma, Jharkhand

Bringing together beneficiaries, frontline workers, youth and community stakeholders, the Samvad underscored PMMVY's role in promoting safe motherhood, maternal nutrition, timely healthcare and collective action during the first 1,000 days. Our team supported the planning and organisation of the Samvad as a technical partner to the Ministry.



> *The Economic Survey 2025–26 makes clear that cash transfers, such as PMMVY, achieve their full purpose when accompanied by counselling that enables informed decision-making within households.*

— Smt. Annpurna Devi
Union Minister for Women and Child Development


कोडरमा में मातृ वंदना योजना संवाद कार्यक्रम
गर्भवती महिलाओं के लिए पहले 1000 दिन हैं खास : अन्नपूर्णा देवी

सुपोषित बच्चों से ही विकसित भारत की मजबूत नींव तैयार होगी : अन्नपूर्णा देवी

From her article titled 'Anganwadis shape the future. They are our responsibility' published on September 14, 2026, in The Indian Express.



A sha D evi
Anganwadi Sevika,
Koderma, Jharkhand

Real Stories, Real Impact

Asha's Journey to Digital Empowerment

For 22 years, Asha Devi has supported women in her community as an Anganwadi Sevika, helping them access government schemes. Having studied until Class 10, she was familiar with the offline Pradhan Mantri Matru Vandana Yojana (PMMVY) enrolment process, which involved collecting documents and taking them to the block office for registration.

When PMMVY moved online in 2023, Asha had to complete applications herself. Unfamiliar with the app, she struggled with digital entries and often depended on fellow Sevikas or paid around `200 per enrolment at a Common Service Centre.

As the Government of Jharkhand's technical partner, IPE Global organised a PMMVY training where Asha learnt the digital process step by step. She continued practising on her mobile phone at home, gradually gaining confidence. What was once a challenge has now become one of Asha's strengths. Today, she completes PMMVY enrolments herself-and when other Sevikas struggle with online entries, Asha is the one they turn to.

"Earlier, I had to depend on others for PMMVY entries. Now I can do the entries myself and help other Sevikas too."

Her journey is a reminder that with the right support, a challenge can become a new source of strength.



Key Moments



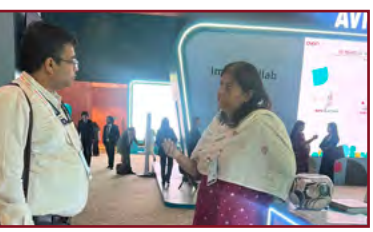
IPE Global Formalises Technical Partnerships with 10 States to Scale Cash Plus

Formalised partnerships with Women and Child Development Departments across 10 states, advancing evidence-based SBCC and driving improved maternal and child nutrition through government systems under PMMVY.



From Evidence to Action: State-Owned SBC Strategies for Maternal Nutrition

Translated formative research across 10 states into locally tailored, evidence-based SBC strategies through a Human-Centred Design approach, with initiatives launched in Jharkhand, Assam and Rajasthan and underway in other states to strengthen maternal nutrition practices among women, families and communities.



Showcasing Cash Plus at the AVPN Global Conference 2026

Showcasing the Cash Plus model at the AVPN Global Conference 2026 in New Delhi, demonstrating how maternity cash transfers combined with locally tailored, evidence-based SBC interventions are strengthening maternal and child nutrition and enabling sustainable scale-up across 10 states.



Showcasing Technology for Better Maternal Nutrition at Glific Connect

Showcased two Cash Plus innovations at Glific Connect in Bengaluru: Poshan Tai, a WhatsApp chatbot delivering personalised dietary guidance, and an AI-powered early warning system enabling Anganwadi workers to identify pregnancies at higher risk of low birth weight and prioritise timely support.



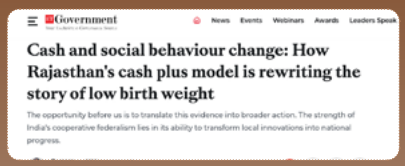
Exploring What Shapes Women's Maternal Nutrition Choices

Launched *What Shapes Her Plate,* an interactive digital platform during Rashtriya Poshan Maah 2026, drawing on Rajasthan's Cash Plus experience to highlight how knowledge, affordability, family decisions and social norms shape nutrition choices, and how financial support combined with behaviour change interventions can drive healthier practices.

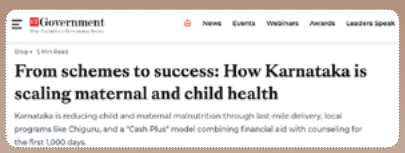


MEDIA COVERAGES











PUBLICATIONS









To know more
What Shapes Her Plate

She Works

Our initiative, aims to enable women aged 18–29 to access aspirational jobs by addressing barriers to paid employment. It brings together institutions, communities and employers to strengthen women's employable skills and access to growth-focused jobs, safe accommodation and mobility. The initiative **aims to enable 3 million young women to secure formal employment by 2030,** contributing to India's inclusive growth.



The Changing Landscape of Women's Workforce Participation

Women's labour force participation rose from **23.3% in 2017–18 to 41.7% in 2023–24.** (Periodic Labour Force Survey)

Viksit Bharat 2047 ambition: **70% women's workforce** participation.



...if **women's participation rate is increased to around 54%, India can add up to $1.4 trillion to its GDP while ensuring inclusive growth.** Correcting the gender imbalance in skilling and workforce participation is not just an ethical onus but an absolute economic imperative.

Jayant Chaudhary
Minister of State (Independent Charge), Ministry of Skill Development and Entrepreneurship

Supporting NAVYA 2.0 to Expand Skills and Livelihood Opportunities for Young Women

Supported the Ministry of Skill Development and Entrepreneurship and Ministry of Women and Child Development in rolling out the national orientation for NAVYA 2.0, equipping district stakeholders across 100 Aspirational Districts to connect young women and adolescent girls with demand-driven vocational training and livelihood opportunities.



Facilitating a Learning Exchange on Women's Housing and Employment

Facilitated a government-to-government learning exchange between Uttar Pradesh and Tamil Nadu through the Female Labour Force Participation (FLFP) Cell, showcasing how working women's hostels and industrial housing can expand access to quality jobs. The delegation visited Thozhi Hostels and the SIPCOT Foxconn industrial housing facility to learn from Tamil Nadu's models and inform employment linked housing initiatives in Uttar Pradesh.



Engaging 100 Companies to Advance Gender Inclusive Workplaces

Engaged with employers through eight industry consultations across six states and at the national level to advance women's employment and gender-responsive workplace practices, with 100 companies expressing interest in adopting measures to strengthen women's recruitment and retention.



Opening doors to Women Employment through Job Fairs

Rajasthan Supported the Government of Rajasthan in engaging 34 private employers across 19 Yuva Sambal job fairs in 13 districts, facilitating the recruitment of 7,500 women – over half of the approximately 14,000 women employed through the fairs.

Maharashtra Supported the Government of Maharashtra's Employment Mandalumbh through our partnership with SEED, bringing together 30,000+ young jobseekers and employers to expand access to employment, with a focus on strengthening women's workforce participation.



MEDIA COVERAGE

OPINION | Women are second to none in India's skilling ecosystem



Team

Urban

Providing solutions for urban planning, management, and sustainable infrastructure development for ensuring **improved liveability and livelihood opportunities.**

50+
spatial planning projects spanning across **~4 Lakhs sq. km of area.**

2000+
urban infrastructure projects designed, supervised, and delivered impacting **30+ Million people.**





Beyond Infrastructure: Empowering Women, Strengthening Communities

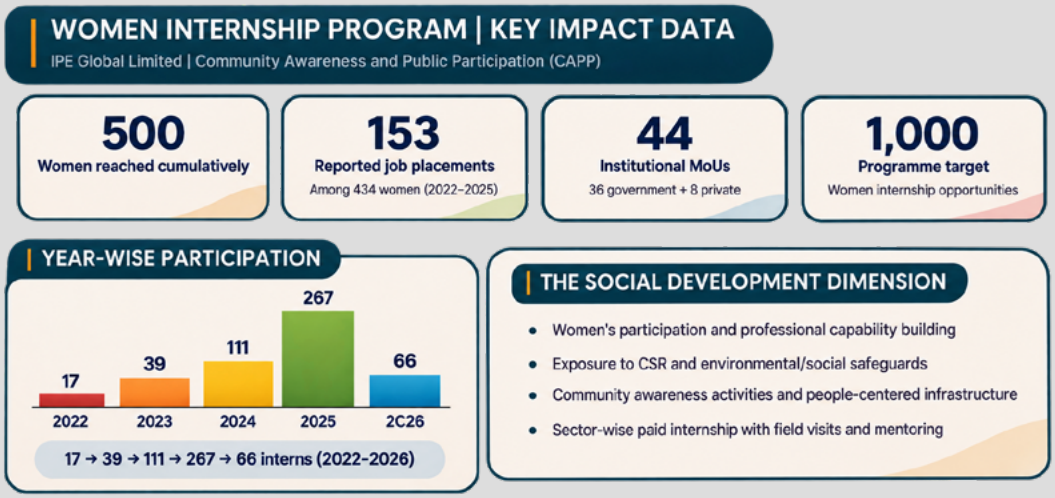
The Work In Focus: Community Awareness and Public Participation (CAPP), Rajasthan Secondary Towns Development Sector Project (RUIDP Phase IV)

Paid Women Internship Programme, with 50+ MoUs signed with engineering institutions and nearly 500 women engineering students completing internships, gaining practical experience and exposure to the development sector. By integrating Gender Equality and Social Inclusion (GESI), the programme bridges technical learning with community needs, supporting more inclusive and sustainable urban development.

> "Through CAPPC under RSTDSP, we are strengthening community ownership, advancing Gender Equality and Social Inclusion (GESI), and translating citizen engagement into tangible development outcomes. From large-scale public participation and grievance redressal to women's skill development and institutional strengthening, this initiative is embedding inclusive, accountable, and community-responsive approaches at the heart of sustainable urban development."



The Women Internship Programme (WIP), part of the Community Awareness and Public Participation (CAPP) component of the Rajasthan Secondary Towns Development Sector Project (RUIDP Phase IV), promotes inclusive development by encouraging women's participation and engagement.



Stories of Change



"I completed my internship under the women internship program of RUIDP at the Sri Ganganagar PIU. Here, I gained knowledge about the town development work being carried out by RUIDP. I have also visited at the site of WTP and STP. I learnt about water supply systems, and how the entire system is controlled through SCADA, which has been quite valuable for me."

Saakshi Soni
Surendera Group of Institutions, Sriganganagar

"I completed my internship under the women internship program in PIU, Sirohi. Through my internship, I acquired valuable knowledge about the Electrical Equipment used in Sewage Treatment Plants (STPs) and Water Treatment Plants (WTPs). I would like to extend my sincere thanks to RUIDP for offering me this internship opportunity."

Ms. Jyoti Godara
MBM University, Jodhpur





From Classroom to Construction Site: *Empowering Women to Shape Urban Development*



Women in Infrastructure: *CAPP Turning Social Inclusion into Action*



Beyond the Numbers

Four years of Faith, Heritage and Transformation: **MAHAKAL LOK**

Inaugurated by Hon'ble Prime Minister Shri Narendra Modi in October 2022, Mahakal Lok marked a significant milestone in Ujjain's journey of spiritual renewal, heritage conservation and urban transformation. Marking its fourth anniversary last quarter, our team continues to be associated with this transformative journey through its ongoing engagement with the project. The growing interest in the 'Lok' concept across other cities further highlights how the potential of heritage led development can drive sustainable urban and regional growth.

Planning a Future Rooted in Nature and Culture for Thenzawl Peace City, Mizoram

Shaping an evidence-based development roadmap for Thenzawl Peace City, Mizoram, in partnership with the Urban Development and Poverty Alleviation Department, Government of Mizoram, our team engaged with the Deputy Commissioner of Serchhip district to align the city's growth ambitions with its ecological wealth, cultural heritage and tourism potential through strategic planning, institutional coordination and stakeholder engagement.





Driving Knowledge Exchange, Strengthening Water Services | Shimla

Facilitating knowledge exchange on urban water supply and sewerage reforms, our team, as the Programme Management Unit (PMU), coordinated with Shimla Jal Prabandhan Nigam Limited (SJPNL) to support a World Bank-proposed programme bringing together utilities and institutions from Bhutan, Nepal and five Indian states. The programme showcased Shimla's institutional reforms, operational practices and service delivery improvements, enabling participating utilities to explore practical solutions suited to their local contexts.



Site Visit to Project Facilities



Delegates Observing the Monitoring System

Knowledge Exchange Programme



World Bank Team Leader Addressing Participants



Delegates at the Knowledge Exchange



World Bank Team with Delegates from Nepal and Bhutan



Atmanirbhar Panchayat Guidelines: A Step Towards Self-Reliant Panchayats

Union Minister for Panchayati Raj and Fisheries, Animal Husbandry and Dairying Rajiv Ranjan Singh alias Lalan Singh on Monday launched the Atmanirbhar Panchayat Programme, the SAMARTH Panchayat Portal, and released the Model Own Source of Revenue (CSR) Rules for Panchayati Raj Institutions (PRIs), aimed at strengthening the financial sustainability and governance of Panchayats across the country.

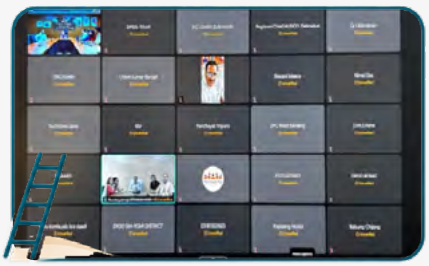


Beyond the Headlines



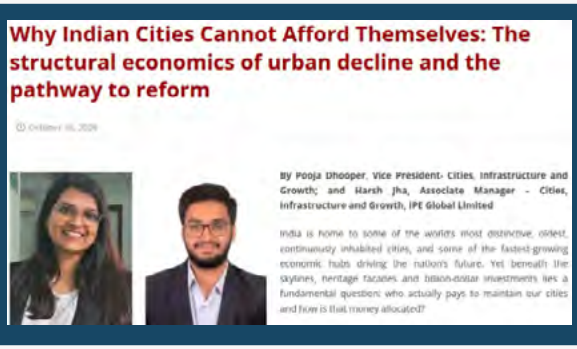
The Atmanirbhar Panchayat Programme outreach in Kochi, Kerala, brought together Panchayat representatives and key stakeholders to explore innovative revenue generation, financing opportunities and sustainable local economic development





The Atmanirbhar Panchayat Programme's virtual outreach workshops across seven states brought together government officials and Panchayat representatives to explore financing opportunities, develop bankable revenue-generating projects and strengthen Panchayat Own Source Revenue (OSR).





Pooja Dhooper and Harsh Jha explore the challenges of municipal finance, infrastructure maintenance and building financially resilient cities in their latest article for Indian Infrastructure Magazine.

On the Horizon

Support to the national waste monitoring system with institutional capacity building for Ministry of Environment, Cambodia

Commencement of study on Urban Poverty in India: Policy Pathways Toward Inclusive and Sustainable Cities focusing on inclusive, climate-responsive policy pathways for Delhi NCR, Bhubaneswar, Kohima and Vadodara for UNDP.

Representation at India Stormwater & Wastewater Conference (ISWW) 2026) by Pooja Dhooper, Vice President, Team Urban highlighting urban flood management and stormwater preparedness initiatives in Chennai.

Team

Climate

From Climate Ambition to Climate Readiness

Echoing the Voice of Global South



Quarter in Focus

Building Readiness Across Regions and Systems

1. Capacity Building in Himachal Pradesh

GLOF Risk Reduction and Preparedness Workshop in Reckong Peo, Himachal Pradesh, India, brought stakeholders together to translate GLOF science and risk information into practical, last-mile preparedness under the **Himachal Pradesh Disaster Risk Reduction Programme (HP-DRRP),** under HPSDMA- IPE Global is providing Technical Assistance in Implementing the Programme



2. Research Showcase & Study Release

Paving a Green Transition: A New Social Contract Amid West Asia Crisis: The study identifies 30 implementation-ready policy recommendations that could unlock a funding cushion of USD 42-53 billion within India's existing scheme architecture and pave the way for a USD 15 Trillion green economy by 2070



3. Celebration of Collective Climate Action that Echoes the Voice of Global South

World Climate Readiness Summit 2026: "Echoing the Voice of Global South", the Summit explored nuances on Global South readiness, regional leadership, low-carbon transitions, youth and local action, the road to COP31 and concluded with the "Celebration of Collective Climate Action" across the Global South



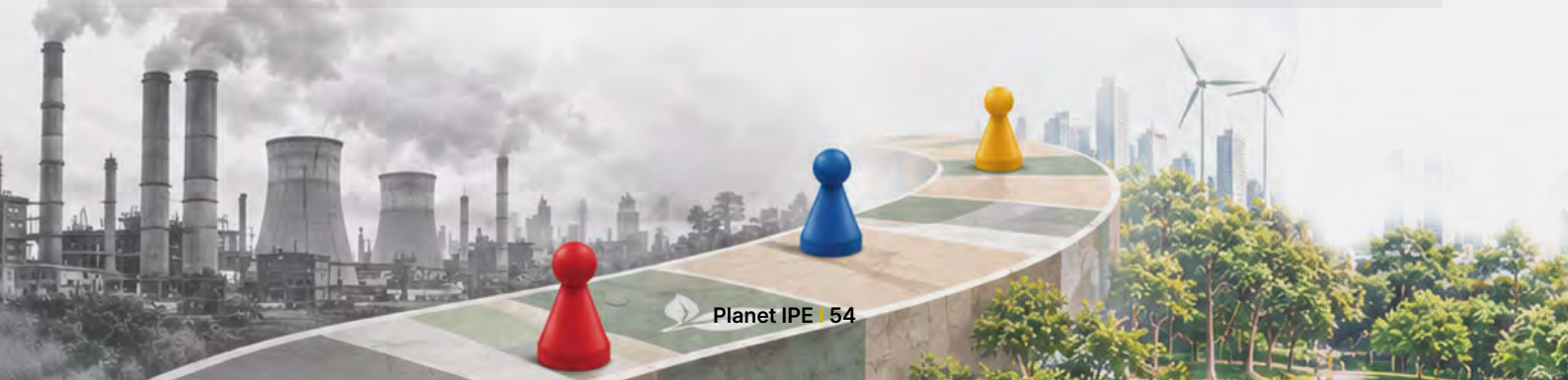
4. Partnerships for Impact

Strengthening Collaboration Through Strategic MoUs
IPE Global's Climate Change & Sustainability Practice continued to build strategic partnerships through Memoranda of Understanding with:

Africa International Policy Research Center (AIPRC)-Through this partnership, IPE Africa and AIPRC will explore collaboration across climate finance, climate risk analytics, disaster risk reduction, renewable energy, climate-resilient livelihoods, nature-based solutions, and policy advisory.



Terrablu - The MoU between IPE Global Limited and TerraBlu aims to strengthen collaboration on climate resilience, low-carbon development and sustainability through joint initiatives, technical cooperation and scalable solutions across key sectors. It will also foster knowledge exchange, capacity building and resource mobilisation to advance innovative climate solutions and support national and global sustainability priorities.



Impact in Focus

Turning Climate Policy Evidence into Action

Empirical Study on Effective Climate Mitigation Policy Measures in India: The study assesses which Indian mitigation policies have influenced emissions in cement, steel, energy and transport and how Indo-German cooperation can build on them. This assessment was supported by GIZ and BMZ.

371 policies mapped	**4** stakeholder consultations	**4 SECTORS** cement, steel, energy and transport

Transport: emissions are still rising, but much more slowly than before	**Transport:** emissions per unit of electricity fell, then stalled, and have only recently returned to their earlier low.	**Cement:** emissions per tonne of cement have barely changed.

The study mapped 371 policies and tested findings through four stakeholder consultations.
Early findings point to the value of applying existing instruments consistently as complementary policy mixes, supported by better emissions data.

Why It Matters

The findings are expected to inform standards reform, green public procurement, transparent monitoring and stronger state-level evidence. Potential public benefits include cleaner urban air, less open waste burning, more dependable power and transit during extreme weather, and longer-lasting infrastructure.

Sector By Sector

India's dominant mix against the global evidence

Transport | Aligned
Regulation + subsidy. Regulation is a strong core, with complementary instruments.

Energy | Aligned
Regulation + subsidy. Subsidies play a major role, alongside regulation.

Cement | Diverges
Information + regulation. Global evidence: pricing combined with subsidies.

Steel | Diverges
Information + regulation. Global evidence: pricing at the core, subsidies as a complement.

India's Climate Policy Mix

371 instruments | 4 sectors | FY 2014–15 to FY 2025–26



Regulation	168 | 45%
Subsidies	119 | 32%
Information	59 | 16%
Pricing	25 | 7%

77% Regulation + subsidies

98% Operate within a broader policy package

7% Pricing instruments

Policy Mixes, Not Isolated Instruments
The task is to make the package deliver measurable emissions outcomes.

CCS@IPE | In The Media

Climate Conversations Beyond the Room



India Today Feature: Abinash Mohanty, Director & Global Sector Head - CCS, on Drought, Water Stress and Climate Preparedness



The Hindu Business Line: BRICS Has the Scale and Responsibility to Lead on Climate Action: Abinash Mohanty and Ashwajit Singh



Business Standard feature: IPE Global's Assessment Flags Five-Fold Rise in Kerala's Flood Frequency



OPEN Green Shift 2026: Abinash Mohanty, Director & Global Sector head - CCS, Speaks on Policy, Capital and Climate Readiness





This year, we strengthened our mission to
advance climate readiness and resilience

Inaugural Session



The inaugural session of the World Climate Readiness Summit 2026 set the context for discussions on strengthening climate readiness through international cooperation, climate governance and sustainable development. The summit aims to address regional climate challenges, accelerate low-carbon transitions, strengthen community resilience, mobilise climate finance and bridge the gap between global climate commitments and on-ground implementation, with a focus on the priorities of the Global South and the road to **COP31.**

Session 1

Why are some regions/states leading, and some are catching up?

What drives differences in climate readiness across states, and how can stronger institutions, effective governance, access to finance and successful approaches be leveraged to accelerate climate action across diverse regions?



Session 2

Navigating the Low-Carbon Transition - Strategies for Transformation

How can the Global South pursue decarbonisation while balancing development priorities, industrial competitiveness and a just transition? The session explored pathways through carbon markets, circular economies, sustainable food systems and private-sector innovation, aligned with the Paris Agreement and national climate commitments.



Session 3

Young Leaders, Local Action: Building Climate Readiness

How can communities move from climate vulnerability to resilience as climate impacts intensify? The session explored the role of youth leadership, intergenerational equity and locally led adaptation in translating climate commitments into community-level action.



Session 4

De-risking investment, mobilising private capital and building bankable climate solutions for the Global South

How can the Global South bridge the climate finance gap by improving access, reducing investment risks and directing capital towards impactful solutions? The session examined barriers to climate investment, equitable financing mechanisms and pathways to translate climate priorities into bankable projects and scalable outcomes, in line with the Paris Agreement and NCQG.



Session 5

From Climate Ambition to Climate Outcomes: Road to COP 31

How can global climate commitments translate into tangible outcomes as the world prepares for COP31? The session explored pathways to bridge implementation gaps through accelerated climate action, international cooperation and resource mobilisation, while keeping equity and Global South priorities at the centre.



Valedictory Session

The valedictory session brought the discussions and insights of WCRS 2026 together, reflecting on key takeaways and the way forward for climate action. It reaffirmed the need to translate dialogue into sustained collaboration, actionable commitments and collective progress, echoing the voice of the Global South.





MoU Signing

Marking a step towards stronger India–Africa cooperation, IPE Global and the Africa International Policy Research Center (AIPRC) signed a Memorandum of Understanding (MoU) to explore collaborative opportunities in climate finance, climate resilience, renewable energy, disaster risk reduction and nature-based solutions. The partnership also focuses on policy advisory, capacity building and sustainable development, reinforcing opportunities for institutional collaboration while **Echoing the Voice of Global South.**

Knowledge Partners

CLIMATE COLLECTIVE

CLIMATE TRENDS

Our not-for-profit Arm





CENTRE FOR KNOWLEDGE AND DEVELOPMENT

Every step opens a possibility.

Creating a world imbued with values of diversity, equity and inclusivity where women, adolescents and children realise their full potential.

7.65 mn+
Adolescents reached

Approx. 14,000
Healthcare providers & frontline personnel trained and mentored

90,000+
Pregnant & lactating women

Project Utthan



Nurturing their present, securing their future

Converging the health and education departments for improved services



Reach

3.5+ lakh adolescents reached across 1,120+ government schools in 17 blocks.

HPV

~31,000 vaccinations administered, including 21,000 in Bareilly, the top-performing district in Uttar Pradesh.

Anaemia

2,781 adolescents screened; 94.6% of the identifed anemic adolescents who were tested again showed improved haemoglobin levels.

Mental Health

354 individual counselling sessions conducted.

An Integrated Framework for Adolescent Health





HPV Vaccination

Supported the rollout through state-adopted IEC materials, orientations for teachers and frontline workers, adolescent awareness sessions and district-level mobilisation. These efforts contributed to **approximately 31,000 vaccinations across CKD's three districts, including 21,000 in Bareilly**, which emerged as the top-performing district in Uttar Pradesh for HPV vaccine coverage. The achievement received widespread media coverage and recognition.


CDO Bareilly

25,053 टीका लगाकर प्रदेश में सबसे ज्यादा टीका लगाने में बरेली पहले पायदान पर

प्रदेश में किशोरियों को सर्वाइकल कैंसर जैसी गंभीर बीमारी से बचाने की दिशा में आज दिनांक 04 अगस्त 2026 को मंगलवार को एक महत्वपूर्ण कदम उठाया गया। महात्मा ज्योतिबा फुले रुहेलखंड विश्वविद्यालय में आयोजित 9वीं दीक्षांत समारोह के अवसर पर महामहिम राज्यपाल श्रीमती आनंदीबेन पटेल ने ऑनलाइन प्रतिभाग करते हुए नियमित टीकाकरण (आरआई) कार्यक्रम के अंतर्गत एचपीवी (ह्यूमन पैपिलोमा वायरस) वैक्सीन को शामिल किए जाने का औपचारिक शुभारंभ किया। कार्यक्रम के दौरान एचपीवी टीकाकरण सिविल भी लगाया गया, जिसमें 11 किशोरियों का टीकाकरण किया गया।

नियमित टीकाकरण कार्यक्रम के तहत प्रत्येक बुधवार और शनिवार को आयोजित टीकाकरण सत्रों में पात्र किशोरियों को निःशुल्क एचपीवी वैक्सीन की एक खुराक दी जाएगी।

मार्च से अब तक जिले में 14 वर्ष तक की 25,053 किशोरियों का टीकाकरण किया जा चुका है, जबकि कुल लक्ष्य 55,336 है। इस प्रकार अभियान में 45.3 प्रतिशत लक्ष्य प्राप्त कर लिया गया है, जो प्रदेश में पहले स्थान पर है।

@followers Government of UP Chief Minister Office Uttar Pradesh DM Bareilly Governor of Uttar Pradesh @NationalHealthMission

Capacity Building

Developed a pool of 121 State Master Trainers on CKD's Gender-Sensitive Comprehensive Adolescent Health module, which will be integrated into the state curriculum for all cadres of health service providers.



Kishore Swasthya Kunji

Developed a job aid for Health and Wellness Ambassadors to deliver the School Health and Wellness Programme curriculum, covering 11 themes of adolescent health. The job aid was adopted by NHM, Uttar Pradesh, for statewide circulation.



Anaemia Management

Strengthened the Kishore Swasthya Manch (KSM) platform through a Test-Treat-Talk-Track approach, enabling digital haemoglobin screening, identification of anaemic adolescents, therapeutic IFA supplementation and follow-up testing. **In 2025–26, 2,781 adolescents were screened, 760 were identified as anaemic, and 384 of the 406 retested (94.6%) showed recovery.** The initiative strengthened coordination between school and health functionaries and improved the continuum of anaemia identification, treatment and follow-up.





When my parents would fight, I didn't know who to talk to or whom to share my feelings with. The Adolescent Health Counsellor (AHC) suggested some activities. I tried them and noticed changes at home. I feel happy going to school.

Adolescent girl, Bareilly

MEDIA Coverage


RBS 7 Live News

डिजिटल प्लेटफॉर्म

प्रोजेक्ट उत्थान के अंतर्गत किशोर स्वास्थ्य सुदृढ़ीकरण हेतु जेंडर की समझ' पर दो दिवसीय ट्रेनिंग ऑफ ट्रेनर्स (ToT) आयोजित


सोनभद्र में जेंडर संवेदीकरण किशोर स्वास्थ्य प्रशिक्षण का हुआ शुभारंभ।


कस्तूरबा गांधी बालिका विद्यालय, भमोरा (बरेली) में माहवारी स्वच्छता दिवस का आयोजन


वेलनेस प्रोग्राम अंतर्गत किशोर स्वास्थ्य कुंजी का हुआ विमोचन

THE WAY FORWARD

Over the next two years, Project Utthan will aim to:

- Manage anaemia among adolescents in line with Anaemia Mukt Bharat 2.0 in Bareilly
- Improve SRH knowledge and decision-making agency among adolescents in Bareilly
- Strengthen inter-departmental convergence and accountability for adolescent health



Improving adolescents' knowledge by strengthening teachers' capacities and skills.



Improving anemia screening and WIFS compliance



Building counsellors' capacities to ensure quality care and timely referrals for adolescents in need.

EVENT

A Key Achievements, Awards and Recognition Event was organised in Chhatrapur, Ganjam, to celebrate the project.

Project Niramaya Ganjam, Odisha

ROG MUKT GANJAM

Organised in Chatrapur, Ganjam, to celebrate the project, the event was graced by Shri Keerthi Vasan V, IAS, Collector & District Magistrate, Ganjam, as the Chief Guest. Senior officials from the district administration, health department, GAIL Gas Limited, Panchayati Raj Institutions (PRIs), Self-Help Groups (SHGs), frontline workers, community leaders, school representatives, and project beneficiaries also attended.

A key highlight of the programme was the sharing of experiences by project beneficiaries. Participants in health screening camps, nutrition garden initiatives, Tiranga Thali demonstrations, and school awareness activities spoke about positive changes in health awareness, nutrition practices, and health-seeking behaviour within their families and communities.





Felicitating Shri Keerthi Vasan V, IAS, Collector & District Magistrate, Ganjam, the Chief Guest.



Launch of a miking van by the Ganjam District Magistrate as part of the SBC campaign on anaemia and NCDs.

Project **Astitva**

The initiative focuses on bridging gaps in adolescent health education in Rajasthan and nationally while strengthening the implementation of the Adolescent Health and Wellness Programme (AHWP), Family Planning (FP) services and Gender-Based Violence (GBV) response mechanisms.

3,500+ AFHC counsellors across 29 States and UTs participated in the four virtual capacity-building sessions, enhancing their understanding of **disability inclusion and inclusive counselling practices**.

52 stakeholders representing MoHFW, MoE, NCERT, UNFPA, UNICEF, WHO, CKD and partner organisations participated in the dissemination workshop, sharing learnings from the **HWM peer-led pilot**.



The HWM pilot showed us that when students are given the right training, guidance, and responsibility, they can become powerful peer educators. Their confidence, participation, and ownership of health and well-being activities increased noticeably.

Sapna Kumari, Sheikhpura, Bihar

Strengthening Disability-Inclusive Adolescent Health Services and Peer-Led Interventions

National Virtual Capacity-Building Training Series on Building Skills for Sensitivity Towards Disability in AFHC Services

As part of the Ministry of Health and Family Welfare's (MoHFW) adolescent health initiatives, supported by UNFPA India, a series of virtual capacity-building sessions was organised to strengthen disability-inclusive and accessible Adolescent Friendly Health Centre (AFHC) services across India.

The first two sessions, held on 29 July and 19 August 2026, covered Understanding Various Disabilities and Inclusive Counselling Skills and Understanding Etiquette and Respectful Behaviour Towards People with Disabilities. Both were attended by Dr Zoya Ali Rizvi, Deputy Commissioner (Adolescent Health and Nutrition), MoHFW, Government of India, and approximately 2,000 AFHC counsellors from across the country.

The third session, Growing Up: Changes in Adolescents with Disabilities, held on 29 September 2026, saw participation from over 1,200 counsellors and focused on understanding the everyday experiences of adolescents with disabilities. The fourth session, Mental Health, Relationships, GBV and Abuse Prevention in Adolescents with Disabilities, was conducted on 21 October 2026.

HWM Peer-Led Pilot Dissemination Workshop

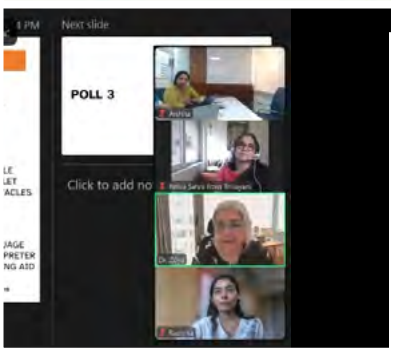
The workshop shared evidence, key learnings and implementation experiences from the HWM peer-led pilot across 50 schools in Bihar and Rajasthan. It brought together senior leadership from MoHFW and UNFPA, NGO partners, doctors, academia and adolescent health stakeholders to discuss the pilot's outcomes and opportunities for scaling up the initiative under the School Health and Wellness Programme (SHWP).





Participants at the SHWP Workshop





Conducted a series of virtual trainings for 1,000+ AFHC counsellors across India to strengthen disability sensitivity and promote inclusive adolescent health services.



In-Person Training on Disability Etiquette, Bhopal



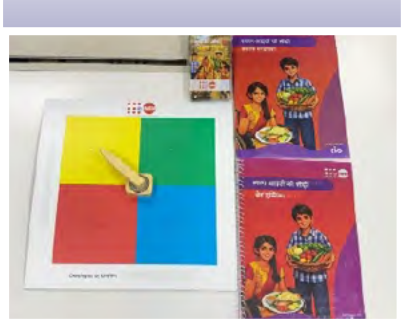
Welcome address by Ms Seema Gupta at the dissemination of findings from the HWM peer-led pilot under SHWP.

LOOKING AHEAD



An impact assessment study of school-based life skills education (LSE) programmes across four UNFPA-supported states will assess their effectiveness in improving adolescents' knowledge, skills, attitudes, and well-being.









IEC Collaterals and Toolkits developed for deaf, mute, blind and physically challenged adolescents under Project Astitva for disability inclusion in AFHCs: Games, Videos and Braille Booklets

THE LADDERS WE CLIMB, THE CHALLENGES WE OVERCOME

Your next move

If you could climb one ladder in the coming year, what would it be?



POMMI BISWAS
Team Education

"My goal is to step outside my comfort zone, explore new perspectives, and develop capabilities that broaden my thinking, fuel my creativity, and open doors to opportunities I may not have considered before."



AHELI BASU
Team SEE

"I wish to gain broader perspectives through diverse experiences, while staying grounded in local realities and keeping the bigger picture in view."



SHIVANI SHARMA
Team CKD

"My next move is to take on bigger challenges at work, grow and keep learning along the way. Beyond work, I want to prioritise my health, get fitter, travel more, make countless memories with my little girl and enjoy watching her grow. Most importantly, I want to keep growing professionally while making time for the little things that make life beautiful."



EDOM WOLDEGIORGIS
Team Ethiopia

"My next move is to keep growing as a development professional- deepening my expertise in industrial development, data-driven policy, and project leadership, while contributing to solutions that make a tangible difference in Ethiopia."

A CENTURY OF LEARNING.
A LEGACY OF IMPACT.

Launch of

IPE Global - SRCC Centre for Social Impact

Centenary legacy initiative bringing together academic excellence and development practice to shape India's next generation of changemakers





Quote "Unquote"



Tanya Singh
Senior Director,
IPE Global Limited
SRCC Alumnus

"SRCC is my alma mater, so for me, the Centre for Social Impact is personal...

The college has always nurtured the spirit to question, imagine and challenge the status quo. It has been a place where ideas have found expression, ambition has been shaped by purpose, and young minds are encouraged to think beyond the box.



Ashwajit Singh
Founder & Managing Director,
IPE Global Limited
SRCC Alumnus

"This Centre is an opportunity to give back to the institution that has shaped us...

We envision it as a space where the curiosity, energy and ideas of young minds will intersect with the experience of development practitioners-sparking new knowledge, innovation and solutions to create meaningful social impact as India advances towards Viksit Bharat @2047."



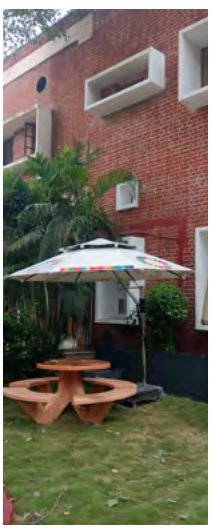
Prof. Simrit Kaur
Principal
SRCC

"The Centre for Social Impact represents an important step in deepening our engagement with the wider development ecosystem and contributing to Viksit Bharat...

We believe, the Centre will inspire young minds to see the social sector not just as a field of service, but as a space for innovation, leadership and transformative impact.".













THE PARTNERSHIP TAKES SHAPE
MoU Signing – IPE Global & SRCC

A partnership that marks an important step towards building a vibrant platform where **young minds, academia and development practitioners** can come together to explore ideas, foster innovation and contribute to India's development journey.













Congratulations



Himanshu Sikka,
Team Health wins the Sustainability Leader of the year award at the BW Sustainability **World Awards 2026.**

Team Urban Completes
10 Years of
AMRUT Implementation
Support, Karnataka





Enabling Inclusive, Resilient and Sustainable Development



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New Delhi, 110024

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