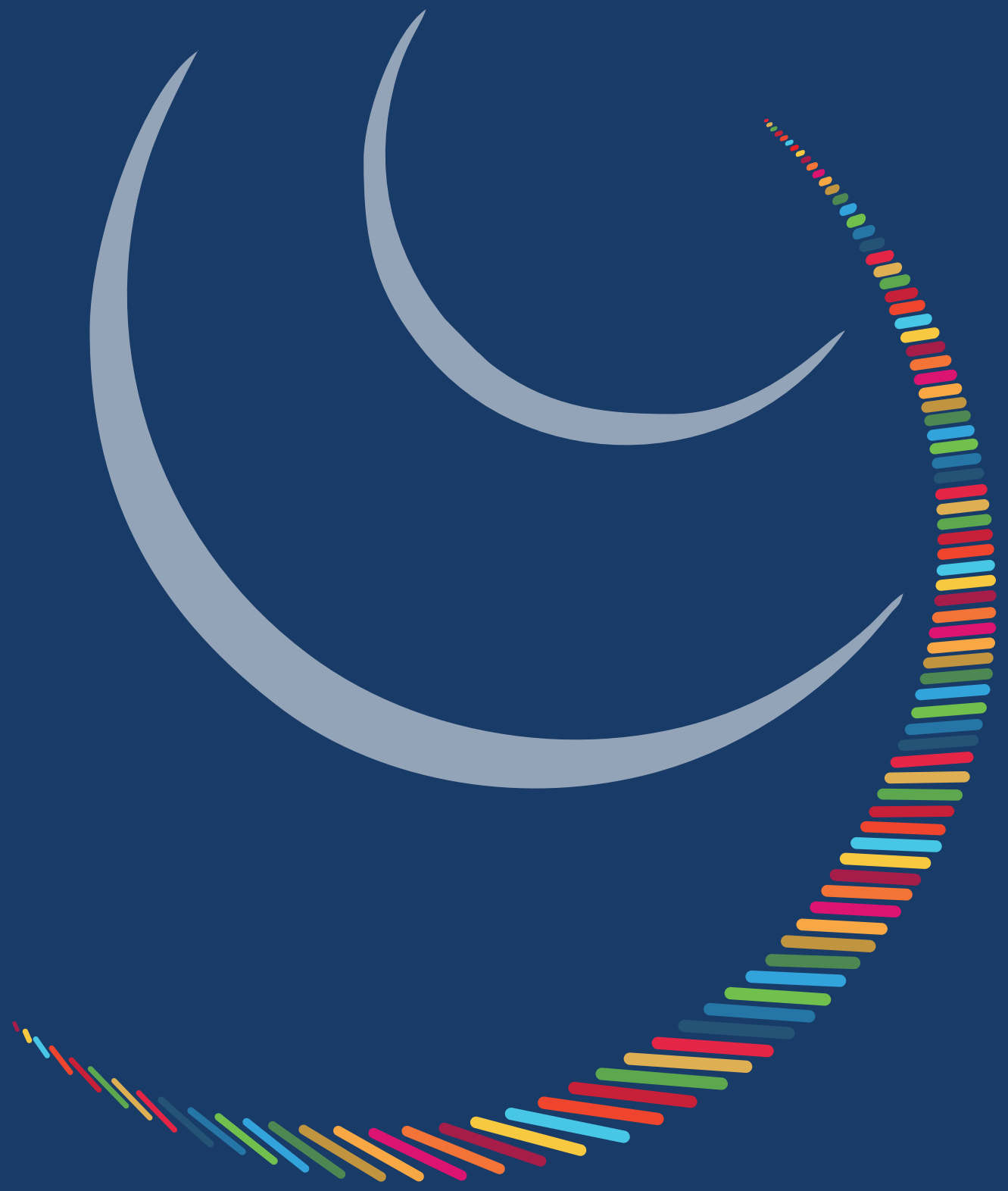
IPE GLOBAL

Expanding Horizons. Enriching Lives.



Making Development a Ground Reality



VISION

Becoming a multi-disciplinary ‘ideas powerhouse,’ bringing together cutting-edge knowledge and management skills to enable policy reforms for a more inclusive, equitable, and sustainable world.

MISSION

To provide innovative solutions to address the global challenges of sustainable development.

WHY **US**

1200+
Global Team

16
Project Offices in India

600 million+
Lives Transformed

6
International Offices

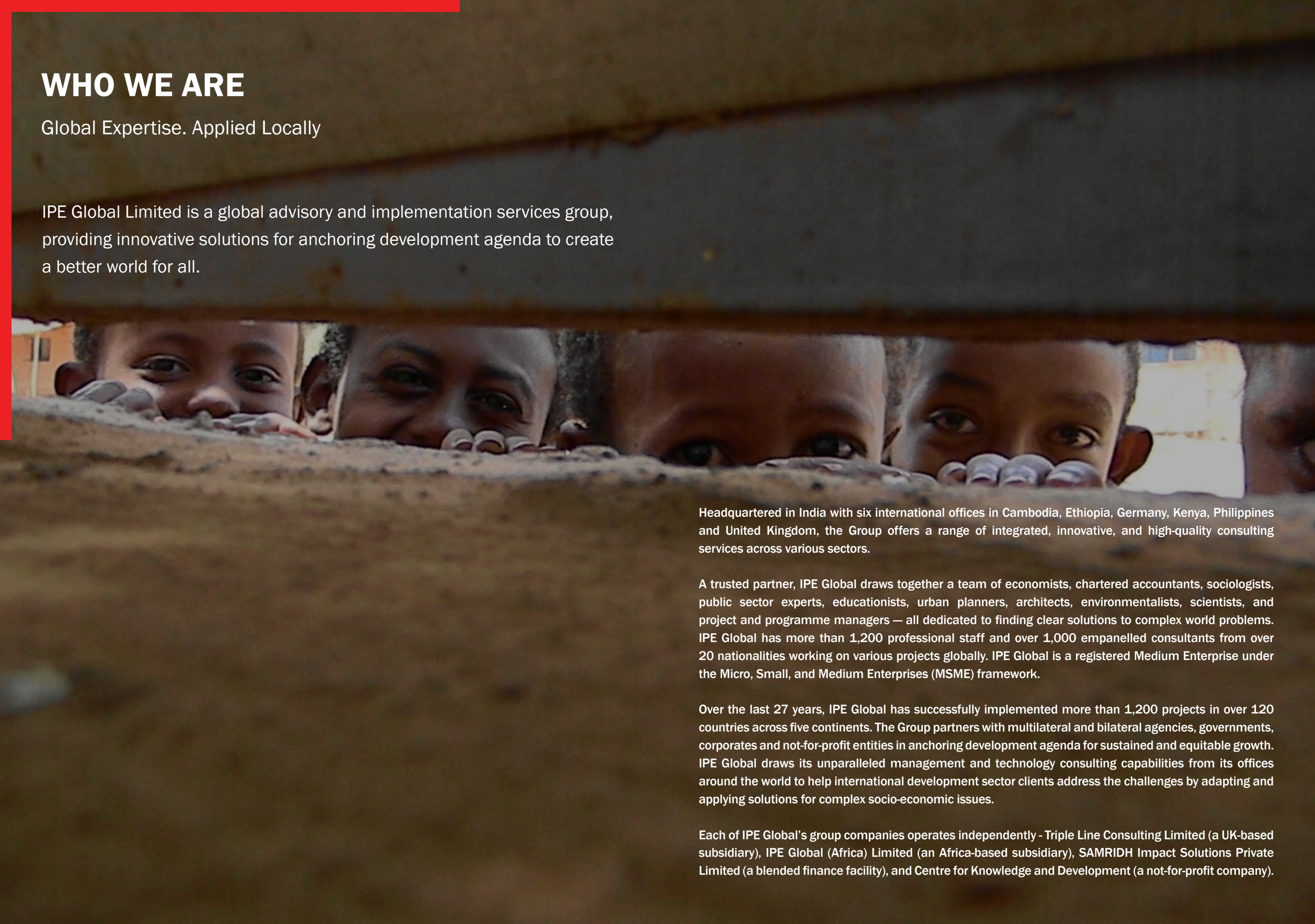
1200+
Projects Delivered

120+
Countries

WHO WE ARE

Global Expertise. Applied Locally

IPE Global Limited is a global advisory and implementation services group, providing innovative solutions for anchoring development agenda to create a better world for all.



Headquartered in India with six international offices in Cambodia, Ethiopia, Germany, Kenya, Philippines and United Kingdom, the Group offers a range of integrated, innovative, and high-quality consulting services across various sectors.

A trusted partner, IPE Global draws together a team of economists, chartered accountants, sociologists, public sector experts, educationists, urban planners, architects, environmentalists, scientists, and project and programme managers — all dedicated to finding clear solutions to complex world problems. IPE Global has more than 1,200 professional staff and over 1,000 empanelled consultants from over 20 nationalities working on various projects globally. IPE Global is a registered Medium Enterprise under the Micro, Small, and Medium Enterprises (MSME) framework.

Over the last 27 years, IPE Global has successfully implemented more than 1,200 projects in over 120 countries across five continents. The Group partners with multilateral and bilateral agencies, governments, corporates and not-for-profit entities in anchoring development agenda for sustained and equitable growth. IPE Global draws its unparalleled management and technology consulting capabilities from its offices around the world to help international development sector clients address the challenges by adapting and applying solutions for complex socio-economic issues.

Each of IPE Global's group companies operates independently - Triple Line Consulting Limited (a UK-based subsidiary), IPE Global (Africa) Limited (an Africa-based subsidiary), SAMRIDH Impact Solutions Private Limited (a blended finance facility), and Centre for Knowledge and Development (a not-for-profit company).

OUR SUBSIDIARIES

We draw strength from our global presence.
All our group companies operate independently.

TRIPLELINE

Founded in 1999, **Triple Line Consulting Limited (Triple Line)** is a UK-based international development consulting company. With a focus on the triple imperatives of inclusive economic growth, social development and environmental protection, Triple Line works with public, private, and voluntary sectors to bridge the gap between today's capabilities and fully enabled sustainable solutions.

With offices in Addis Ababa, London, Manila, and Nairobi, Triple Line has a multi-disciplinary, diverse and inclusive staff and a strong network of consultants including experts in monitoring, evaluation and learning, grant and fund management, private sector development, governance, social development, gender and inclusion. Triple Line and IPE Global complement their core teams to draw on a diverse range of available skill sets, bringing in solutions that enrich people's lives by improving human, social, economic and environmental sustainability.

Through its unique ecosystem, Triple Line and IPE Global combine and support each other to create local, regional and global impact.

IPE AFRICA

Expanding Horizons. Enriching Lives.

IPE Global (Africa) Limited (IPE Africa) is a wholly owned subsidiary of IPE Global. Established to build indigenous local expertise of African nationals in the development sector to meet the needs and priorities of national and sub-national governments in Africa, IPE Africa has a distinct identity with a regionally appropriate portfolio and leadership.

With its regional office in Nairobi (Kenya) and IPE Global's branch office in Addis Ababa (Ethiopia), IPE Africa works with local governments to revitalise key infrastructure, strengthen government institutions and provide solutions to improve quality of life, propel economic progress and help alleviate poverty.

SAMRIDH IMPACT SOLUTIONS

IPE Global Group Company

SAMRIDH Impact Solutions (SIS) Pvt. Ltd., a subsidiary of IPE Global Ltd., unlocks the power of private sector innovations in solving critical socio-economic challenges in developing markets by connecting enterprises, investors, and donors. Backed by IPE Global's 25+ years of international development experience and strong presence across Asia and Africa, SIS bridges key gaps limiting the scalability and sustainability of impact-led enterprises. Through strategic partnerships and an ecosystem-strengthening approach, SIS offers integrated advisory services across three core areas: Impact Financing, Market Readiness & Access and Business Intelligence & Advisory. These services combine blended finance, fundraising, technical & commercial validation, regulatory support, due diligence, and innovative funding models to advance private sector led innovation – creating synergy between commercial viability and meaningful social impact in emerging economies.

CKD

Centre for Knowledge & Development

Centre for Knowledge and Development (CKD) is a not-for-profit company focusing on women, adolescents, and children by providing equitable access to health, nutrition, education, and 21st - century skills for creating livelihood opportunities.

Incubated in the year 2013, CKD is a knowledge-driven, community-focused, and forward-thinking organisation. With a commitment to leave no one behind, CKD believes in the values of diversity, equity, and inclusion, where women, adolescents, and children realise their full potential. CKD is driven to co-create sustainable and cross-disciplinary solutions that are both effective and scalable.

PURSUING EXCELLENCE

Our work culture is driven by five Core Values (‘2IP L’) which are the cornerstones of our company. By embracing our Core Values, we aspire to demonstrate a “can-do” spirit, leverage the power of global insight, relationships, and collaboration and deliver exceptional service to our clients. It encapsulates IPE Global’s commitment to act responsibly, backed by individual integrity and professional conduct.

Integrity

to honour our commitment and act with respon-sibility in all our relationships

Innovation

to address development issues by looking beyond the obvious, experimenting, and stimulating creativity

Passion

to excel through quality, to delight our clients, and enjoy our work

Perseverance

to hold on when the problem appears too challenging, to try again differently, to not let go, to not give up

Learning

to learn from our experiences, to encourage new ideas and try new possibilities

Our Commitment

We are committed to meeting partners’ expectations by delivering value-for-money services that lead to the attainment of twin objectives of economic growth and social equity through continual improvement of our quality management systems.

We are a participant to UN Global compact, which certifies our respect for standards of human rights, labour, environment and anti-corruption. We are ISO 9001:2015, ISO 14001:2015, and ISO 27001:2022 certified company.

Growing Continually

The innovative and collaborative work we do at IPE Global impacts our partners and the communities they serve. Our continued growth is a testament to the changing quality of life, in the ever expanding horizons. Our portfolio of work includes several large multi-year technical support programmes with contract values ranging from USD 20 Mn to USD 35 Mn.



OUR GROWTH STORY

Pioneering development in socially responsible ways

1998

Founded by a few alumni of The London School of Economics and Political Science (LSE)



1999

Signed MoU with Enterprise LSE



2001

First donor funded project

2002

First global win as consortium lead



2004

First international assignment in Sri Lanka



2007

Expanded to a team of 100+ full time professionals

2010

First Africa win



2011

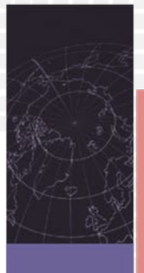
Henderson equity partners, PLC invested in IPE Global.

Established offices in Kenya and Ethiopia

2012

Team of 500 professionals.

Established office in Bangladesh



2013

Set up Centre for Knowledge and Development (CKD)

2014

Acquired Triple Line Consulting, United Kingdom



2017

Worked with 100+ partners globally.

Established office in the Philippines

2020

Mobilised $350 million+ for India's first healthcare-focused blended finance facility, SAMRIDH



2021

Supported capacity building of 10,000+ healthcare professionals during COVID-19

2022

P3 Impact Award for SAMRIDH Healthcare Blended Finance Facility





2023

Transformed 600 million+ lives globally through our projects

2024

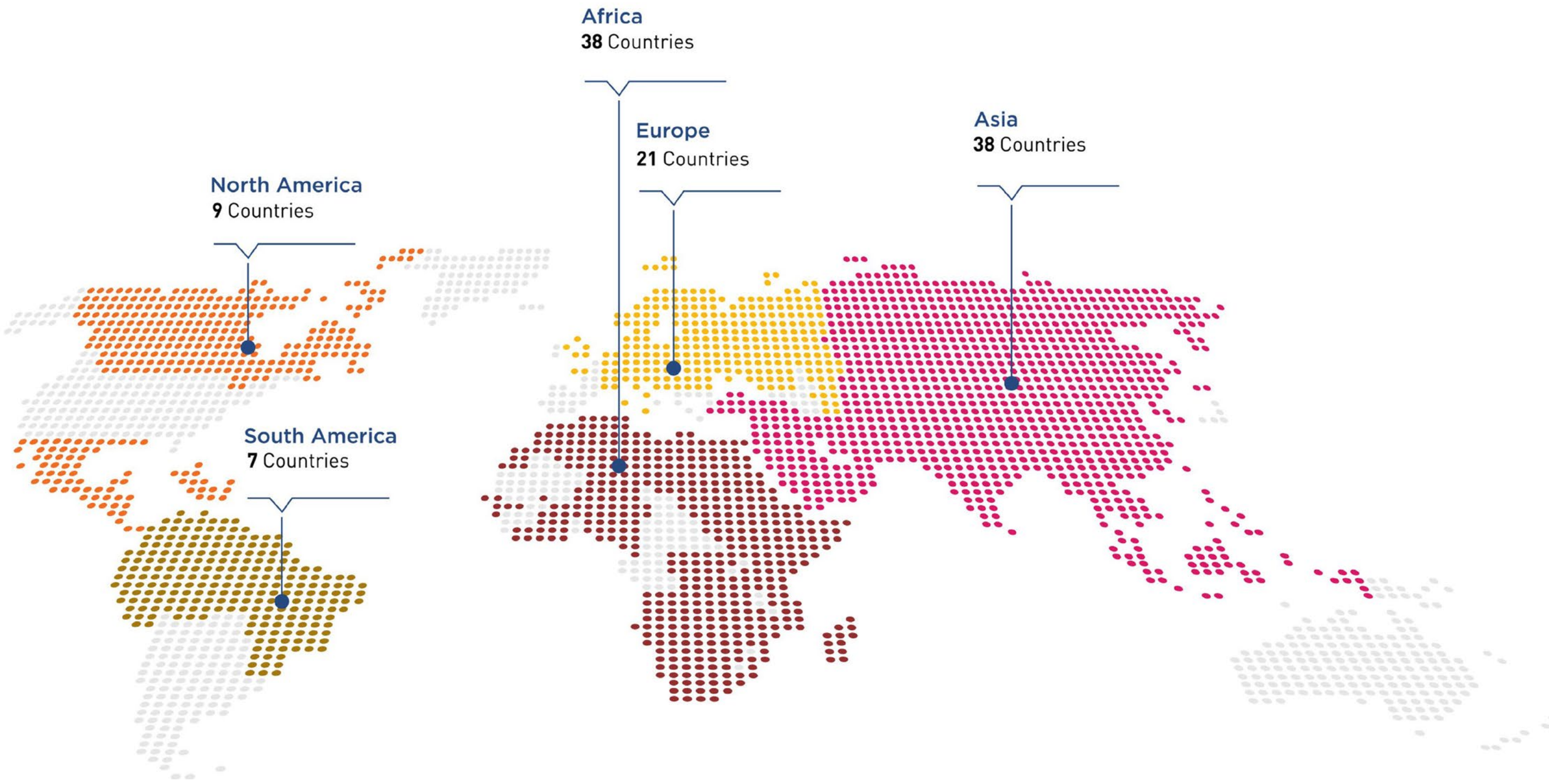
Celebrated 25 Years of Transforming Lives

2025

Recognised among the Top Consulting Firms in Asia

GLOBAL FOOTPRINT

Global Expertise. Applied Locally



OUR EXPERTISE

Bridging the gap between policy and implementation

SECTORS



Social & Economic Empowerment



Cities Infrastructure & Growth



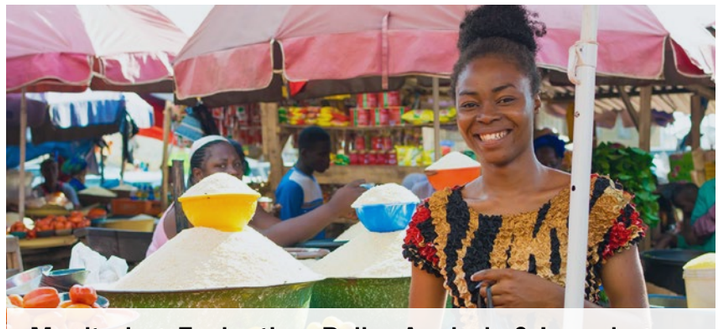
Health Nutrition & WASH



Education & Skills Development



Climate Change & Sustainability



Monitoring, Evaluation, Policy Analysis & Learning



Tourism, Heritage, and Coastal Development



Public Financial Management



Grant & Fund Management

Health Nutrition & WASH

Accessible and affordable healthcare is the cornerstone of a healthy, productive, and fulfilling life. Yet, in many developing countries, access to essential health services, balanced nutrition, clean water, and basic sanitation remains a pressing challenge, particularly for poor and marginalised communities.

We believe that targeted investments in health, **nutrition, water, sanitation, and hygiene (HNWASH)**, especially for the **underserved populations**, can transform lives and generate sustainable impact. Aligned closely with the Sustainable Development Goal (SDG) 3 (Good Health & Well-being), our approach is a commitment to building **resilient health systems** capable of delivering **affordable, high-quality care for all**.

In partnership with National and State governments, development agencies, civil society organisations, private sector actors, and other stakeholders, **we strengthen health systems, improve supply chains, implement digital and AI-driven health solutions, and promote social and behaviour change.** We address **healthcare financing gaps** and work across the continuum of care**-from reproductive, maternal, newborn, child, and adolescent health, to non-communicable diseases (NCDs), communicable diseases** such as HIV, TB, and COVID-19, **pandemic preparedness**, and emerging threats like **antimicrobial resistance**. By integrating nutrition and WASH interventions with **innovative, technology-enabled solutions and One Health approaches**, we aim to create healthier and more equitable communities where everyone has the opportunity to live, grow, and thrive.



Key Projects

The Royal Norwegian Embassy || NIPI: Norway India Partnership Initiative
(2016-2018 (March), 2019 (July)-Ongoing)

- **Innovate:** Strengthening Sexual, Reproductive, Maternal, New-born, Child and Adolescent Health (RMNCAH) systems
- **Replicate & Scale:** Provide technical assistance to scale up NIPI and NHM practices in RMNCAH and to initiate state innovation hubs
- **Collaborate:** Foster institutional partnerships on Digital Public Health Goods in RMNCAH

Multi-donor || Sustainable Access to Markets and Resources for Innovative Delivery of Healthcare (SAMRIDH) ***(2015-2025)***

- **38,000+** medical professionals, community health workers and nurses trained
- **24 Mn+** people directly impacted and 45 million+ touchpoints with people
- **90+** high-impact health solutions supported

Multi-donor || SAMVEG: Systems Approach for MNCH focusing on Vulnerable Geographies, India ***(2021-2025)***

- **3.5 Mn+** pregnant mothers and **3.1 Mn+** infants given equitable access to MNCH services
- **13 Mn+ children** (under the age of 5) benefitted from scale-up of MNCH good practices

Education & Skills Development

Education, skills, and sports are vital to building a future-ready society. Quality education instils purpose and equips individuals with knowledge, values, and attitudes. Sports integrated into learning nurture holistic growth, boosting physical, mental, and social well-being. Meanwhile, skill development enhances capabilities, fuelling sustainable and inclusive economic growth.

The Education and Skills Development (ESD) practise strengthens systems, enhancing institutional capacities, and creating opportunities to align with the future of education, skills and sports landscape through technical assistance and sustainable solutions.



Key Projects

Asian Development Bank (ADB) / Technical Education and Skills Development Authority (TESDA) || Project Management Consultants for Supporting Innovations in the Philippine Technical and Vocational Education and Training System (SIPTVETS) Project *(2024-2028)*

- Establish **17 new Regional TVET Innovation Centres** (RTICs) focusing on new technologies based on industry 4.0
- Develop **51 new courses under National Certification Level 3, 4** and diploma level in the priority sectors of Philippines
- Enrol about **21,200 Philippine youth in higher-level** TVET programmes offered by the new RTIC

The World Bank / Department of Personnel & Training, Government of India || Project Management Consultancy Services for the National Programme for Civil Services Capacity Building (NPCSCB) *(2022-2027)*

- Competency-based **capacity building for more than 1.5 crore government officials in India** across Centre and States through Integrated Government Online Training platform
- Strategy and policy support **across 7 work streams to DoPT including competency needs assessment,** capacity building plan implementation, content quality assurance, financial management, and social safeguards
- Facilitated **200+ outreach workshop,** strategic engagement for **3,000+ iGOT compliant courses**, and MoUs with 13+ States
- Support programme Monitoring and Evaluation through M&E framework and Scoring matrix for **ranking of 93 Departments**

The World Bank / Department of Education (Samagra Shiksha), Government of Himachal Pradesh || Strengthening Teaching-Learning and Results for States (STARS) Project *(2022-2025)*

- Facilitated in development of Teacher Needs Assessment based modules for teachers and supported **training of 30,000+ teachers**
- Supported in set up of **400+ drone and robotic labs, directly onboarded 4.63 Lakhs students** for AI based career guidance and counselling
- PMU supported in approval of proposals worth **USD 36 Mn, improved expenditure of funds,** and supported in achieving 83 SIG points
- Designed SABAL scheme for **4,000+ CWSN to ease access** and enhance learning
- Supported in planning for capacity building of **6,293+ district, block and State level officials** on FLN

Cities Infrastructure & Growth

Rapid urbanisation in developing countries presents a unique opportunity to drive economic growth, improve infrastructure and enhance the quality of life. By upgrading the urban infrastructure and integrating climate-resilient solutions, cities can become more sustainable, efficient, and inclusive. These developments can lead to vibrant, liveable urban spaces where all citizens benefit from improved services, cleaner environments and greater economic opportunities, paving the way for sustainable and equitable urban development.

Our mission is to build sustainable, smart, inclusive, and climate-resilient cities to improve the quality of life for all. We collaborate with governments, donor agencies, local bodies, and communities in South Asia, Southeast Asia, and Africa providing valuable services for smart cities, resilient infrastructure, sustainable waste and water management, green mobility, innovative construction methodologies, institutional reforms and social and gender inclusion. We strive to shape low-carbon urban futures that are equitable, efficient, and future-ready.



Key Projects

Asian Development Bank (ADB) || Sustainable and Climate Resilient Tourism Development at Tehri Lake Area Project | Uttarakhand, India *(2023-2025)*

The project promotes tourism linked to livelihoods, environmental protection, and climate resilience. We supported ADB in preparing the project, finalising DPRs, and identifying sub-project gaps. Key Impact:

- **Economic & Social:** 87,000+ beneficiaries and 2.7 Mn visitors benefit from upgraded infrastructure, sanitation, waste management, disaster preparedness, and new jobs
- **Environmental:** Climate-resilient infrastructure and nature-based solutions mitigate landslide and flood risks
- **Institutional:** Strengthened frameworks for Tourism, Heritage, and Coastal Development and women-led disaster risk management in pilot villages

The World Bank || Technical Advisory Services on Green Infrastructure Design – Scaling up Urban Upgrading Project (SUUP) | Vietnam *(2019-2020)*

We supported seven provincial Vietnamese cities in design review, advisory on green infrastructure designs, master plan and zoning review, development of green design guidelines for the Mekong Delta. Key Impact:

- Supported 30 low-income areas with World Bank financing: **USD 54.2 Mn for tertiary infrastructure and USD 170.1 Mn for primary/secondary infrastructure**
- **Benefited ~500,000 directly** and ~1Mn indirectly

Asian Infrastructure Investment Bank (AIIB) || Preparation and Design Consultancy Services - Integrated Solid Waste Management Improvement Project (ISWMIP) | Bangladesh *(2021-2023)*

We supported sub-project identification, feasibility assessments, and Detailed Engineering Designs (DEDs), covering waste characterisation, demand forecasting, financial analysis, and bankable reports. We prepared DEDs with cost estimates for sanitary landfills, Material Recovery Facilities, transfer stations, safeguard assessments, and procurement documents, enabling investment-ready projects and strengthening ULB capacity. Key Impact:

- **USD 150 Mn+ investment** over 5 years
- **3,200 tonnes/day waste managed** across 10 cities
- Shift to integrated landfill and resource recovery systems.

The World Bank & Government of Madhya Pradesh || Reform Support Consultant for Madhya Pradesh Urban Development Project (MPUDP) | Madhya Pradesh, India *(2018-2025)*

The project aimed to improve water supply, sewerage, and revenue for Urban Local Bodies (ULBs) in Madhya Pradesh. Key outcomes:

- **State Vision Document 2035** for urban development
- Drafted 24 rules, **amended 5 policies** on revenue, budgeting, e-vehicles, water tariffs, and property tax
- **10% increase** in own-source revenue across 30+ ULBs
- Land and asset monetisation plans, municipal and solar bonds, MPUDCL restructuring
- **USD 23 Mn** central aid for 'Sponge Cities'
- **215 ULBs** supported with financial reporting **21% rise in user charges**, 79% property tax, and 312% non-tax revenue growth
- **2,000+ officials trained** on GIS-based property tax and budgeting
- **USD 166 Mn** investment

Government of India

PDMC for AMRUT Missions in Karnataka, Chhattisgarh, Jammu & Kashmir *(2016-2023)*

We managed infrastructure works valued at ~USD 0.8 Bn across 37 cities in 3 states, representing 9% of the national mission portfolio. We delivered piped water supplies to more than 500,000 households, sewer connections to more than 200,000 households, improved urban stormwater drainage systems, and developed a million square metres of urban parks and green spaces.

PDMC for AMRUT 2.0 Mission in Karnataka *(2023-2026)*

We are managing infrastructure works valued at ~USD 1.2 Bn across 227 towns in Karnataka, which will lead to provision of piped water supplies to 900,000 households, rejuvenation of 180+ urban waterbodies and 220+ urban parks, enriching the lives of nearly 10 Mn people.

Social & Economic Empowerment

While government programmes, schemes, and governance structures have witnessed notable strides in institutional efficiency, significant social and economic inequalities persist-especially for women, girls, and marginalised communities. Despite the global commitment to leave no one behind, many continue to face systemic barriers to access, agency, and opportunity.

At Social and Economic Empowerment Practice, we believe that gender equity is not a siloed goal; it is foundational to achieving sustainable development. Drawing from our cross-sectoral experience in policy reform, capacity building, adaptive programming, behaviour change communication, mass mobilisation, social protection, and data-driven insights, we design and deliver solutions that are inclusive, resilient, and locally anchored.



Key Projects

Children's Investment Fund Foundation (CIFF) || RAJPUSHT: Transforming Systems for Delivering High Impact Nutrition Results in Rajasthan *(2017-2025)*

- **575,000** women received cash benefits for buying nutritious food
- **570,000+** households counselled on the importance of nutrition for pregnant and lactating women and young children
- **21,000+** frontline workers trained

CIFF || MANZIL: Empowering Adolescent Girls through Market Driven Vocational and Life Skills *(2019-2025)*

- **71,000+** girls enrolled in vocational courses in schools
- **28,000+** girls registered in skill development centres
- **16,000+** girls placed in gainful employment

Gates Foundation || SAPLING: Strengthening Climate-Resilient Food Systems and Nutrition Governance *(2022-2023)*

- **Climate-Resilient Food Systems:** Integrated approaches in climate-resilient agriculture, food safety, and post-harvest loss reduction to improve nutrition
- **Regional Policy Advocacy Momentum:** Held regional consultations and roundtables in India, Nepal, and Bangladesh to align on SAPLING's agenda
- **Governance and Transition Planning:** Developed governance and management, and identified a long-term anchor institution for the Secretariat



Climate Change & Sustainability

As a partner of choice for governments, donors, and the private sector, the CCS Practice embeds climate policy, finance, and technology across sectors - health, infrastructure, agriculture, and urban development - ensuring every project is climate-relevant and context-specific. The Practice provides end-to-end system & technological solutions for governments, donors, and the private sector to address the crisis - spanning climate policy integration, finance mobilisation, low-carbon transitions, circular economy, nature-based solutions, disaster risk reduction, and just transitions for vulnerable communities.



Key Projects

Brihanmumbai Municipal Corporation (BMC) || Mumbai Multi-Hazard Risk & Vulnerability Atlas (MHVRA) and Scenario-based Integration into BMC's Command-and-Control System *(2024–2026)*

- **Citywide multi-hazard atlas** (floods, landslides, cyclones, fires, chemical incidents) with IPCC-aligned scenarios, ward-level exposure & multi-dimensional vulnerability mapping
- **Decision support & institutional strengthening:** GIS platform (in collaboration with Esri India), capacity building, alignment with NDMP/SAPCC to mainstream adaptation in urban planning
- **CCS integration:** Real-time hazard modelling, automated impact scenarios, live weather/tide/rainfall feeds, and algorithms for cascading impacts with response-ready dashboards
- **Adaptation to action:** Early-warning-to-early-action protocols, blue-green infrastructure guidance, climate-resilient housing, and investment prioritisation
- **Outcomes:** 3.08 Mn+ people better prepared; 1.68 Mn+ women reached via gender-sensitive analysis; USD 49 Bn+ potential loss & damage averted by 2070 (sea-level rise scenarios)

Foreign, Commonwealth & Development Office, Government of UK & PwC-UK || Ghana Urban Portfolio - Green Cities & Infrastructure and Energy Programme (GCIEP) *(2024-2025)*

- **9 cities/MMDA's:** Accra, Tamale, Sekondi-Takoradi, Yendi, Damongo, Bolgatanga, Wa, Kumasi, Nalerigu
- **Scope:** Hyper-granular multi-hazard risk assessment framework; climate-risk analytics; AI/predictive city/MMDA short-term risk dashboards for investment planning & communication
- **Capacity & uptake:** Toolkit + training for local stakeholders to apply the multi-hazard risk assessments in investment and preparedness decisions

HPSDMA & Agence Française de Développement (AFD) || PMDC – Himachal Pradesh DRR & Preparedness (HPDRRP) Program *(2025-2030)*

- **PMDC for 15 climate resilient infrastructure** projects across governance, disaster-preparedness (EWS/response), and mitigation (eco-DRR/NbS)
- **Delivery systems:** DPRs, tenders/ToRs, compliance with GoHP/AFD safeguards; schedules, reports, and budget tracking
- **ESG & capacity:** ESMP and Gender Action Plan implementation; on-the-job training for PMU/PIUs

International Sustainable Energy Foundation (ISEF) || Developing Financing Pathways to Support Low-Carbon Targets Implementation *(2025-2026)*

- **State-level low-carbon finance roadmap aligned to India's 2030 goals** synergistic with Vikshit Bharat mandates (e.g., green bonds, carbon markets, ESG capital)
- **Just transition finance plan** for coal-/mining-dependent communities (livelihood diversification & safeguards).
- **Decision Support System (DSS)** for sectoral decarbonisation with climate-finance metrics
- **Capacity strengthening & coordination** with the sub-national Climate Change Cell within Department of Environment, Forest and Climate Change, Government of Odisha and various other relevant line departments

Tourism, Heritage, and Coastal Development

Tourism is a dynamic, multi-faceted service industry that integrates people, places, culture, and experiences. One of the fastest growing service industries in the world, tourism creates millions of jobs and support small and large businesses in rural and urban areas alike.

However, the rapid growth of the industry has jeopardised the integrity of cultural and ecological systems making the need for sustainability paramount. The Tourism, Heritage, and Coastal Development practice recognises the shift to fostering sustainable and inclusive development as integral to making better places for people to live in and tourists to visit.



Key Projects

NITI Aayog || Preparation of Concept Development Plans & Detailed Master Plans for Holistic Development of Package I, III & V Islands, Lakshadweep (10 Islands) & Andaman and Nicobar (4 Islands), India *(2017-2025)*

- Provided end-to-end services, from conceptualisation to transaction advisory, leading to the **award of India's first Water Villas project in Lakshadweep** (worth over USD 60.2 Mn) to IHCL
- Won the internationally coveted **Blue Flag Award for two beaches** in Lakshadweep
- Proposed & implemented structural reforms such as upfront clearance (India's first) to promote EoDB

Uttarakhand State Centre for Public Policy & Good Governance / ADB || Holistic Development Tourism Plan of Uttarakhand State and Sustainable, Inclusive & Climate Resilient Tourism Development at Tehri Lake Area *(2018-2025)*

- Facilitated approval of **USD 1060 Mn from 15th Finance Commission** for state-wide tourism infrastructure transformation
- Secured **ADB funding of USD 144.6 Mn** for the Govt. of Uttarakhand for development of Tehri Lake region
- Designed and secured a **USD 10 Mn grant from ADB towards the Livelihood Matching Grant Programme** to provide financial assistance to local tourism enterprises

Ministry of Civil Aviation & Tourism, Government of Bangladesh || Preparation of Tourism Master Plan, Bangladesh *(2020-2023)*

- Developed a pan-country tourism master plan for Bangladesh, based on an in-depth analysis of **1,400+ tourism sites and consultations with 2,000+ stakeholders** (including 25 Ministry-level meetings)
- Conceptualised **10 iconic projects such as Integrated Tourism Resort Zones** with an estimated CAPEX of ~USD 1 Bn.
- Secured PMO's in-principle approval for the Tourism Master Plan, outlining a 10-year strategy with sustainable products, investment avenues, PPPs, and global positioning for Bangladesh

Ujjain Smart City Limited || Sri Mahakal Maharaaj Mandir Parisar Vistar Yojana under Ujjain Smart City *(2017-2022)*

- **Delivered Mahakal Temple precinct redevelopment** (CAPEX USD 66.3 Mn+), creating varied tourist engaging spaces along with AI-assisted and IOT-based visitor management systems
- Positioned Ujjain as a religious tourism hub, driving 15x tourist footfall, 10x revenue growth, and creating **140,000+ livelihoods**
- Led impactful marketing campaigns with PR, social media, and a **Guinness World Record** for the largest oil lamp display

Monitoring, Evaluation, Policy Analysis & Learning

Robust policies and programmes are data-backed and driven by strong and demonstrable evidence. The Monitoring, Evaluation, Policy Analysis and Learning (MEPAL) practice offers cross-cutting services across various thematic areas such as health, nutrition, and WASH, education and skills, agriculture, livelihoods and market systems, food systems, climate change, gender and social inclusion, and urban and rural development.



Key Projects

FCDO || Monitoring, Evaluation and Learning Support for Climate Action for Resilient Asia (CARA) Programme *(2024-2030)*

- Support governments, institutions, communities, and the private sector across **23 Indo-Pacific countries to build climate resilience** and restore ecosystems
- Promote **low-carbon growth through six thematic partnerships,** including climate finance, nature-based solutions, urban resilience, and water security
- Adaptive MEL systems that capture impact, support decision-making, and align partners around **CARA's climate resilience and low-carbon growth objectives**

Gates Foundation || South Asian Policy Leadership for Improved Nutrition & Growth (SAPLING) – Landscaping, Assessment & Institutional Analysis for Phase 1 & Design of Phase 2, India, Bangladesh, Bhutan, Nepal, & Sri Lanka *(2021-2023)*

- Supported the South Asian countries on policy leadership areas to adopt a **'food systems approach to solve all forms of malnutrition'**
- **Conducted a food systems analysis of South Asian diets**, nutrition, and agricultural policies, integrating gender, youth, and climate change
- Evaluated **Phase 1 of SAPLING and developed a new strategy and theory of change**, while designing Phase 2 with a governance structure, activity plans, and a monitoring and evaluation framework

NITI Aayog (DMEO) || Evaluation of Ayushman Bharat Health and Wellness Centres under Department of Health and Family Welfare *(2024-2025)*

- Comprehensive **evaluation of the Ayushman Bharat** – Health and Wellness Centres programme using a mixed-methods approach
- Inputs, outputs, and outcomes assessed through **547 health facility assessments and 8,873 household surveys across 15 states**
- 325 KIIs with national, state, and district officials and **150 FGDs with frontline health workers** and community representatives conducted

Public Financial Management

A robust public financial management system is the cornerstone of quality governance, particularly in developing economies. The Public Financial Management (PFM) practice supports this with development of efficient systems and ensuring accountability. Our specialised team works in all aspects of the PFM cycle to enhance its efficiency right from planning to resource allocation, and spending. We ensure adequacy, appropriateness, efficiency, effectiveness, and equity in our progress.



Key Projects

FCDO (formerly DFID) || Evaluation and Analysis for Tax Transformation (EATT), Ethiopia *(2019-2024)*

- Assessed the performance of Tax Systems Transformation Programme (TSTP) for the Government of Ethiopia
- Supported reform initiatives namely, taxpayers' database management, tax policy shifts, capacity building and IT infrastructure development
- Focussed on economic benefit analysis and distributional impacts of tax reforms in Ethiopia including, welfare gains through potential effects on GDP, and employment

The World Bank || Sub-National Public Expenditure Review (PER) in Health, Ethiopia *(2019-2021)*

- **Health spending analysis:** Reviewed trends, levels, and composition of on-and off-budget health resources; examined efficiency (allocative, technical, budget execution, FMIS, and service productivity) at regional, Woreda, and facility levels
- **Equity assessment:** Analysed allocation of public and external resources, block grants, and external funding across regions and Woredas, with focus on gender equity
- **Recommendations:** Proposed measures to improve domestic resource mobilisation, enhance equity and efficiency of expenditures, and strengthen financial management systems and budget execution at lower administrative levels

DT Global || Technical Assistance to Support the Implementation of the PFM Reform Strategic Plan, Bangladesh *(2020-2022)*

- Strengthening of institutional capacity and improved revenue administration system of NBR
- Strengthening of institutional capacity of OCAG and improved systems and procedures in use to deliver audit services
- Strengthening of institutional capacity of the National Parliament and improved performance of the Parliamentary Financial Oversight Committees

Grant & Fund Management

Challenge Funds, Grant Funds, and Managed Funds are used increasingly by international development agencies and other partners to mitigate market risks while spurring innovation to fight poverty and environmental degradation. The Grant & Challenge Fund practice provides comprehensive range of management services that support both social & business-oriented enterprise Challenge Funds. This includes fund design, calls for proposals, appraisal and selection of candidates, performance and risk management, procurement, and capacity strengthening.



Key Projects

Mastercard Foundation || Monitoring, Evaluation and Learning for the Fund for Resilience and Prosperity (FRP) 2.0 ***(2023-2030)***

Designing and facilitating the implementation of the overall Evidence and Learning system of this seven-year, **USD 126 Mn fund** across the agriculture, climate impact, digital economy and health sectors.

USAID || Meta-evaluation of USAID-supported Global Challenge Funds ***(2020-2021)***

Actionable evidence and practical recommendations to inform future USAID-supported Grand Challenge programming, **likely to be worth >USD 100 Mn**

Swedish International Development Cooperation Agency (Sida) || Challenge Fund Guidelines ***(2020-2021)***

Likely to have influenced the design and implementation of a range of **Sida-supported challenge fund programmes worth USD 100 Mn**

ENABLERS

Futuristic focus areas that integrate into all our services





IMPACT FINANCING

Mobilising and blending capital for making impact-driven investments, solving for most pressing development challenges and unleashing the power of capital for good.

TECHNOLOGY FOR DEVELOPMENT

Supporting technology solutions for ideation and commercial validation of high-impact solutions, providing market access as well as business advisory support, and raising capital for sustainable scale-up.

ENABLERS

Impact Financing

Impact financing is an approach to target investments in projects or enterprises that can make a positive contribution to a range of developmental, social, and environmental issues. The aim is to work towards mobilising impact-focused capital from philanthropic donors and Development Finance Institutions (DFIs), create and implement innovative financial structures through Public-Private-Philanthropic partnerships to channelise investments towards Sustainable Development Goals (SDGs).

The services offered include blended finance advisory, financial support to high-impact healthcare and technological innovations by setting up an alternate investment fund and channelising equity and debt investments in impact sectors through strategic partnerships. The capital is efficiently utilised to solve some of the most pressing development challenges to create a significant impact. We aim to be pioneers in driving blended finance and SDG financing in sectors such as healthcare, climate change, agri-tech, and clean energy, among many others.

KEY PROJECTS

Multi-donor || Sustainable Access to Markets and Resources for Innovative Delivery of Healthcare (SAMRIDH), India (2015-2025)

India's first healthcare focused blended finance facility, it aims to catalyse market solutions and innovations to improve access to affordable and quality healthcare services for the vulnerable sections.

- **USD 300 Mn** funds mobilised through India's first healthcare blended finance facility
- **USD 45 Mn+** individuals reached through the programme
- **38,000+** medical professionals, health workers trained

USAID || MUKTI- Pay-for-Performance Program, India (2019-2023)

World's first Pay-for-Performance programme, MUKTI was designed to improve the nutritional status and treatment outcomes of TB patients. The programme has been done in technical collaboration with the Central TB Division and Government of Madhya Pradesh.

- **10,000+** TB patients benefitted from nutrition and treatment outcome
- **16 districts** of Madhya Pradesh covered under the programme
- Improve treatment cure rate for **2,000 TB patients**

National Skill Development Corporation || Skill India Impact Bond, India (2020-2023)

A collaborative effort by NSDC and public and private entities on the first-of-its-kind Impact Bond for Skilling. The initiative aims to generate long-term employment opportunities and improve overall health and wellbeing of the skilled individuals.

- **USD 14 Mn+** funds mobilised for the Impact Bond
- **50,000+ young people** expected to benefit over four years
- **Nearly 60% women** to be given wage employment in COVID-19 recovery sectors



ENABLERS

Technology for Development

Technology for Development practice drives inclusive growth by leveraging digital tools, data analytics, and innovative solutions to enhance the delivery of development projects across healthcare, education, governance, climate resilience, and livelihoods. We recognise technology as a critical enabler for achieving the Sustainable Development Goals (SDGs) by making development interventions more efficient, scalable, and cost-effective. Our team integrates cutting-edge technology solutions into sectoral projects to amplify impact, improve service delivery, and ensure sustainable outcomes at scale.



Key Projects

CIFF || Rajpusht: Transforming Systems for Delivering High Impact Nutrition Results in Rajasthan

The project reduces low birth weight and child wasting in Rajasthan by supporting new mothers with cash transfers for nutritious diets and integrating technology for hassle-free health services. Through internet-enabled digital weighing machines with cloud storage, over 3,90,000 newborns have been accurately weighed and monitored.

CIFF || MANZIL: Empowering Adolescent Girls through Market Driven Vocational and Life Skills

The Manzil App (MAP) empowers girls and young women to register, map their aspirations, and access skill-development courses aligned with their interests. It connects them to training, jobs, and economic opportunities while supporting community mobilisers and trainers in strengthening outreach and guidance.

GSMA || Mobile for Humanitarian Innovation (M4H) Phase 2, MEL Partner

The Manzil App (MAP) empowers girls and young women to register, map their aspirations, and access skill-development courses aligned with their interests. It connects them to training, jobs, and economic opportunities while supporting community mobilisers and trainers in strengthening outreach and guidance.

Scenario-based MHVRA Integration into Mumbai's Command-and-Control System (CCS)

The Climate Risk Observatory (CRO), developed by IPE Global and ESRI India, is a geospatial hub offering climate maps, explorer apps, and risk atlases for disaster preparedness. By integrating historical data with future climate projections, it enables real-time monitoring, identifies high-risk zones, and guides mitigation strategies against floods, cyclones, and other hazards.

The World Bank / Government of Nagaland || Teacher Attendance Monitoring System (TAMS) under Nagaland: Enhancing Classroom Teaching and Resources (NECTAR)

The project aims to establish a TAMS using facial recognition technology. It will work towards the development of exclusive software compatible with mobile phones (Android and iOS), tablets, and web browsers. It will involve the capacity building of master trainers across the state for effective use. We provide expertise at the intersection of technology and education to provide all government school teachers, school heads, and education officials in Nagaland with the necessary software and hardware tools. The developed app uses facial recognition technology and mapping to ensure authentic attendance marking by appointed teachers and monitoring across various levels.

Concurrent Monitoring Solutions under RajPusht

The concurrent monitoring solution under the RajPusht program, involves the collection and analysis of data on a continuous basis to assess the implementation and outcomes of nutrition interventions in Rajasthan. Key components include app-based tracking by frontline workers, qualitative studies, surveys with pregnant women to measure dietary diversity, and the use of data to understand and improve the effectiveness of cash-plus programs and social and behavioral change strategies.

SAMRIDH Impact Solutions (SIS): Accelerating Impact-led Innovations

SIS supports startups in the discovery and validation stages through a comprehensive suite of services aimed at accelerating market readiness. This includes technology validation, access to a domain expert network, and detailed commercial viability assessments. Startups also receive support in refining business models, conducting landscape analyses, and developing region-specific go-to-market strategies. Guidance on scientific studies and peer-reviewed publications enhances credibility, while IPR and regulatory support ensures compliance and protects innovation. Together, these services enable startups to validate, refine, and position their solutions for successful commercialisation across India.

- **Janitri:** A MedTech company that offers AI enabled, wearable fetal, maternal, and newborn vital-sign monitoring devices paired with mobile apps designed to bring real-time, automated labor monitoring and alerts.
- **Sunfox Technologies:** A HealthTech company specialising in portable, affordable ECG machines powered by artificial intelligence, computer-aided engineering,and IoT designed to make heart care more accessible and efficient.
- **Acrannolife Genomics:** A precision diagnostics company specialised in developing genomic and pharmacogenomic diagnostic tests for early disease detection and preventive healthcare.

OUR PARTNERS & DONORS

BILATERAL ORGANISATIONS

- AusAID (Department of Foreign Affairs and Trade)
- BMZ
- CDC
- DANIDA
- Department of International Trade (DIT), British Embassy
- Department for Business, Energy and Industrial Strategy (BEIS), Government of United Kingdom
- Directorate-General for International Cooperation Netherlands (DGIS)
- Foreign, Commonwealth & Development Office (FCDO)
- GIZ
- JICA
- KfW
- New Zealand Ministry of Foreign Affairs and Trade
- Norway India Partnership Initiative (NIPI)
- SDC
- Swedish International Development Cooperation Agency (Sida)
- USAID
- US Department of State, Bureau of Conflict and Stabilization Operations (CSO)
- UK Space Agency, Government of United Kingdom

INTERNATIONAL NON-GOVERNMENTAL ORGANISATIONS (INGOs)

- Big Lottery Fund (UK)
- CARE
- Christian Aid
- Comic Relief
- Global Witness
- Health Poverty Action
- ICRW
- International Alert
- Lien AID
- Mercy Corps
- Pathfinder
- Practical Action
- Rainforest Foundation UK (RFUK)
- SouthSouthNorth (SSN)
- Swisscontact
- TechnoServe
- The Catholic Agency for Overseas Development (CAFOD)
- Voluntary Services Overseas (VSO)
- Vumelana Advisory Fund
- Well Grounded

MULTILATERAL ORGANISATIONS

- African Development Bank (AfDB)
- African Risk Capacity (ARC)
- Asian Development Bank (ADB)
- European Bank for Reconstruction & Development (EBRD)
- European Commission (EC)
- Food and Agriculture Organization (FAO)
- Intergovernmental Authority on Development (IGAD)
- International Finance Corporation (IFC)
- The Global Fund to Fight AIDS, Tuberculosis and Malaria (GFATM)
- The World Bank
- UNCHS
- UNCDF
- UNDP
- UNOPS
- UN WOMEN
- WFP
- WHO
- WTO
- World Intellectual Property Organization (WIPO)

NATIONAL GOVERNMENTS

- Government of Afghanistan
- Government of Bangladesh
- Government of Ethiopia
- Government of Ghana
- Government of India
- Government of Kenya
- Government of Montserrat
- Government of New Zealand
- Government of Rwanda
- Government of Switzerland
- Government of Uganda
- Government of Finland

PHILANTHROPIC ORGANISATIONS

- Aga Khan Fund for Economic Development (AKFED)
- Argidius Foundation
- Gates Foundation
- CAIRN Foundation
- Eurasia Foundation
- Global Child Nutrition Foundation
- HCL Foundation
- Mastercard Foundation
- Nike Foundation
- Shell Foundation
- The Children's Investment Fund Foundation (CIFF)

INTERNATIONAL ORGANISATIONS/ ALLIANCES

- Africa Enterprise Challenge Fund (AECF)
- Alliance for a Green Revolution in Africa (AGRA)
- Cities Alliance (CA)
- Common Fund for Commodities (CFC)
- Forests and the European Union Resource Network (FERN)
- Global Green Growth Institute (GGGI)
- International Growth Centre (IGC)
- Public-Private Infrastructure Advisory Facility (PPIAF)
- Stockholm Environment Institute (SEI)
- The African Capacity Building Foundation (ACBF)
- TradeMark Africa (TMA)
- World Resources Institute (WRI)

OTHERS

- AgDevCo
- Baku Tbilisi Ceyhan (BTC)
- BG International
- BlueInventure
- British Council
- British Petroleum (BP)
- Coffey International
- Farm Africa
- Farming Online
- FHI 360
- Fauna & Flora International (FFI)
- GSMA
- Hindustan Unilever Limited (HUL)
- Kyung Hee University
- The London School of Economics and Political Science (LSE)
- Mott MacDonald
- National Skill Development Corporation (NSDC)
- National Bank for Agriculture and Rural Development (NABARD)
- North Eastern Development Finance Corporation Ltd. (NEDFi)
- Olokola Liquefied Natural Gas (OKLNG)
- Petroleum Development Oman
- Tesco PLC
- University of Bath
- University of Wolverhampton
- United Way Bengaluru
- Vital Strategies

CORPORATE SOCIAL RESPONSIBILITY ADVISORY

With the notification of the Companies Act 2013, the mandate for Corporate Social Responsibility (CSR) has been formally introduced to the dashboard of the Boards of Indian companies. With wider interest across the public and private sector including Indian and multinational companies, total CSR spends have increased manifold. However, these spends need to be strategically and systematically considered.

Through our CSR advisory, we provide strategic advice to the private sector, associations of industries, international aid agencies and government institutions to transform business models to encompass the dual objectives of pursuing benefits of CSR for business and for society by implementing the Indian Companies Act.



BOARD OF DIRECTORS



Mr. Singh is a Chartered Accountant, Company Secretary (Gold Medalist) and an alumnus of the London School of Economics and Political Science. He has over 30 years of extensive experience of corporate and financial advisory, specialising in the core areas of Corporate and Business Strategy, Efficiency Enhancement, Municipal Finance and Management, Policy Framework and Institutional Strengthening, and has worked across Africa, Asia & Europe. He has provided strong leadership and strategic direction to IPE Global since inception.

ASHWAJIT SINGH
Founder & Managing Director



Retired from the Indian Administrative Service, Ms Ahuja has 34+ years of experience in administration, policy formulation, project management, and leadership across the public sector. Her expertise spans health systems, nutrition, women's workforce participation, vulnerable populations, petrochemicals, & social sector programs. She has held several senior positions in the Government of India, including Secretary, Ministry of Labour and Employment; Secretary, Ministry of Chemicals & Petrochemicals; and Secretary, Women & Child Development.

ARTI AHUJA
Independent Director

Retired from the Indian Administrative Service in 2019, Mr Chandra has 33+ years of experience in administration, policy formulation, project management, and leadership across defence production, governance, consumer protection, and development administration. He has held several senior positions in the Government of India, including Secretary, Department of Defence Production; Government of Karnataka & contributed as Member of the National Consumer Disputes Redressal Commission; Chief Vigilance Officer at Power Finance Corporation; & Director, Ministry of Industry and Commerce.



SUBHASH CHANDRA
Independent Director

Mr. Simpson is an economist and management consultant with over 25 years of work experience related to strategic planning, public sector reform, infrastructure investment and service delivery in Africa, Asia, Europe and North America. He has had extensive experience as a Project Director/ Manager leading major projects with a number of IFI / Development Agencies including: The World Bank, IFC, Asian Development Bank, DFID, PIDG and United Nations.



JAMIE SIMPSON
Non-Executive Director

Mr. Singh is a business strategist and healthcare entrepreneur with experience in corporate strategy, impact investing, development finance. He works closely with the Group's senior leadership to strengthen financial and operational performance, identify new business opportunities, oversee strategic investments and drive technology-led modernisation across the organisation. He is also the Co-Founder of MeraDoc, a technology-enabled healthcare platform providing round-the-clock access to primary healthcare services. Previously, he worked with Nuveen, a TIAA company, in New York, focusing on impact investing and development finance.



ESHAAN SINGH
Executive Director

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IPE GLOBAL

Expanding Horizons. Enriching Lives.

Founded in 1998, IPE Global is one of the largest South-Asia based development & social sector advisory organisations working across Asia, Africa, and Europe. Headquartered in New Delhi, India with 5 international offices in Ethiopia, Germany, Kenya, Philippines, and United Kingdom, IPE Global has successfully undertaken over 1200 assignments with bilateral & multilateral agencies, governments, and private sector in over 120 countries for partners like USAID, FCDO, World Bank, ADB, JICA, WHO, NITI Aayog, UN agencies, EU etc. and impacted 600 million+ lives globally. The Group offers a range of integrated, innovative, and high-quality consulting services across several sectors and practices like Health, Nutrition, Education & Skills Development, Climate, Cities Infrastructure and Growth, Tourism, Social & Economic Empowerment, and Monitoring & Evaluation among others.

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International : Addis Ababa, Ethiopia | Hamburg, Germany | London, United Kingdom | Manila, Philippines | Nairobi, Kenya | Phnom Penh, Cambodia

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