

FINANCIAL INSTITUTIONS REFORM AND EXPANSION PROJECT
DEBT MARKET/INFRASTRUCTURE COMPONENT

A Joint Program of India and the United States of America
Funded by the U.S. Agency for International Development

January 19, 2005

To Whom It May Concern

This is to certify that the Infrastructure Professional Enterprises successfully completed the study on, "Improving Access of Poor to Urban Services in Ludhiana Phase I". The project included undertaking of community mapping using PLA tools, community mobilization, development of a community based information system (CBIS), topographical surveys, training and capacity building activities and development of community action plans.

Chetan Vaidya

Chetan Vaidya
Principal Urban Advisor

S.K. Dwivedi
Municipal Commissioner



Municipal Corporation
Lucknow

Dated : 06-02-2003

To Whomsoever It May Concern

This is to certify that infrastructure Professionals Enterprise (P) Ltd. was appointed by Lucknow Nagar Nigam to carry out the following project - "Action plan for solid waste management for the city of Lucknow"

The Consultants have completed the above project successfully.

Capt. S.K. (S.K. Dwivedi)
Municipal Commissioner
Nagar Ayukt
Municipal Corporation
Lucknow Nagar Nigam



AGRA NAGAR NIGAM

Phone: 0562-2850670-2520616

Fax: 0562-2850499

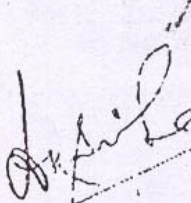
E-mail: ann_agra@hotmail.com

To Whom It May Concern

This to certify that Infrastructure Professionals Enterprise Pvt. Ltd. has satisfactorily completed the work of preparing maps for the Nagar Nigam area. These maps have been prepared for an area of 140 square kilometres falling under the Nagar Nigam jurisdiction and are at a scale of 1 : 1000.

Total Stations and Plane Tables were used for the preparation of maps, for the purpose of mapping each and every property in Nagar Nigam jurisdiction. These maps have been digitised and are now also available in digital format.

These works were carried out by IPE in a total span of 18 months, which was the decided project period. The total value of the contract was **Rs. 48.30 lakhs (Rupees Forty Eight Lakhs Thirty Thousand Only)**.


Municipal Commissioner
Agra Nagar Nigam

Date: 19th January 2005

19/1/2005



INTERNATIONAL

First Point
Buckingham Gate
Gatwick Airport
West Sussex
RH16 0NT

Tel: +44(0)1 293 602600
Fax: +44(0)1 293 602609
<http://www.wspgroup.com>

Ashwajit Singh
Infrastructure Professionals Enterprise
C-2 Green Park Extension
New Delhi 110 016
India

Dear Sir

KUSP Kolkata Urban Services for the Poor, funded by Department for International
Development (DFID), Government of UK.

This is to confirm that IPE have successfully completed their assignment with WSP on the above
mentioned project.

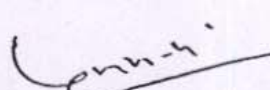
Yours faithfully

S.J. Newport Project Manager

ਨਗਰ ਨਿਗਮ, ਲੁਧਿਆਣਾ

TO WHOM IT MAY CONCERN

It is to certify that Infrastructure Professionals Enterprise (P) Ltd. a New Delhi based consultancy firm has been working as Project Development Company for Municipal Corporation Ludhiana since March 2000. They have executed 11 Projects (Land Inventory Analysis, Property Data Base Management System; Solid Waste Management; Evaluation of Staffing Pattern and Organization Restructure; Customer Satisfaction Survey; Newsletter: Design, Contents and Publication; Methodology for Performance Appraisal; Management Information System; Resource Mobilisation through Passive Assets; Double Entry Accounting System; Public Relation Strategy and Schemes for Community Mobilisation) out of which 8 Projects have been successfully completed including Land Inventory and Property Data Base Management System. 3 Projects are under final stage of completion. Their work is up to the satisfaction level of the Corporation.


O.A.K. Sondhi

O.A.K. SONI
Asstt. Commissioner

Dated: 14 September 2001

(Assistant Commissioner)



Infrastructure Professionals Enterprise (P) Ltd.
C-2, Green Park Extension,
New Delhi 110 016
India

For Attention of Mr. Ashwajit Singh

7th February 2003

Ref: J795/PE

Dear Sirs,

RE: TA 3759 - IND: Integrated Urban Development in Madhya Pradesh
Completion of Scheduled Inputs

I wish to thank your company for the excellent assistance that has been given to GHK International in undertaking the above PPTA contract for the ADU and confirm that all the input time allocated to IPE has been used.

We are submitting the Draft Final Report to the ADB today, as per revised schedule, and trust that it will be acceptable and facilitate in providing sustainable economic growth and poverty reduction in the 6 selected cities in Madhya Pradesh through the provision of improved municipal services and infrastructure.

I hope that we may be able to work together again in the near future.

Yours faithfully,

Michael Green
(Project Team Leader)

D. Som, I.A.S.



MUNICIPAL COMMISSIONER
THE CALCUTTA MUNICIPAL CORPORATION
5, S. N. BANERJEE ROAD - CALCUTTA - 700 013
Fax: (091) (38) 244-0201/2564

D.O. No. Con/Com/192/02-04

Thursday, January 08, 2004

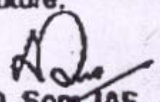
CERTIFICATE OF SATISFACTORY COMPLETION

The Kolkata Municipal Corporation (KMC) has recently undertaken a Capacity Building Programme (CBP) under the Kolkata Environmental Improvement Project (KEIP). The CBP is a six year programme aimed at improving governance and service delivery practices in KMC, and is supported by the Department for International Development (DFID), UK. Infrastructure Professionals Enterprise (Pvt.) Ltd. (IPE), New Delhi, was appointed as Inception Phase Consultant (IPC) by DFID in November 2002. Their task was to build consensus and refine the design of the CBP, develop and sustain project management structures as well as manage the procurement of post-inception consultancies for the programme. The CBP is a major reform initiative covering the following four areas of operation:

- (a) Improved governance, institutional strengthening, and human resource development for greater social inclusion, poverty sensitisation and transparent operations;
- (b) Sustained resource mobilisation & innovative financial management;
- (c) Improved urban planning & environmental management, and
- (d) Comprehensive computerisation & GIS development for Kolkata.

I am glad to certify that KMC's remarkable managerial turnaround in recent months can, in no small measure, be attributed to IPE's methodical and extremely competent consultancy assistance in this highly complex organisation. IPE's assistance has gone beyond the call of their conventional duty. Besides completing the detailed design and project management arrangements, it has been admirably assisting the KMC in participatory visioning with relevant stakeholder involvement, design and publication of innovative image-building literature, handholding in internal team-building, preparation of procurement manuals and facilitation of procedures for selection and appointment of post-inception consultants.

IPE deserves more than just a word of praise; it has performed admirably well in a large and complex assignment, working closely with us, understanding our sensitivities and concerns, and providing able assistance in the multi-dimensional aspects of our reform initiative. Let me conclude with the observation, that both behaviorally and competence-wise, IPE does not have very many competitors in its wide zone of expertise, and I expect it to win many more laurels in future.


D. Som, IAS
Municipal Commissioner