

Infrastructure Professionals Enterprise (P) Ltd. (IPE) is a leading development sector consultancy providing services in the fields of international development, public policy, institutional strengthening and capacity building, governance and public sector reforms, public-private-partnership, fiscal and economic studies, monitoring and evaluation, infrastructure development, legal & regulatory framework and health and social sector initiatives. Particularly, IPE has been focusing on governance reforms through improving participation, transparency and accountability especially in the pro-poor spending.

With offices across India and United Kingdom, and a representative office in Manila, IPE brings with it a rare mix of international and regional expertise. It has a multi-disciplinary team of experts who have substantial relevant experience and knowledge of ground level realities, problems and issues in the different parts of the world. IPE's pool of resources with staff strength of over 200 full-time professionals and around 300 empanelled consultants brings together experts from diverse disciplines.

IPE has undertaken about 300 assignments across Asia, Africa and Europe in about 20 countries. IPE is an employee owned company and has a current annual turnover of around US\$ 20 million.

Vision Statement

To be respected as an "ideas powerhouse" successfully bringing together cutting edge knowledge and management skills to enable policy changes and reforms in the development sector globally.

Mission Statement

To shape the changing development sector needs to achieve the twin objectives of economic growth and social equity.

Quality Policy

To exceed client expectation by delivering value for money services that lead to the twin objectives of economic growth and social equity through continual improvement of the quality management system.

IPE is a ISO 9001:2000 certified company.



Our Clients Include:

▶ The World Bank (WB)	
▶ Asian Development Bank (ADB)	
▶ United Nations Development Program (UNDP)	
▶ Department for International Development (DFID)	
▶ Japanese Bank for International Cooperation (JBIC)	
▶ European Commission	
▶ United States Agency for International Development (USAID)	
▶ United Nations International Children's Emergency Fund (UNICEF)	
▶ Japanese International Cooperation Agency (JICA)	
▶ Africa Capacity Building Foundation (ACBF)	
▶ Central, provincial and local governments of various countries	

Sector Expertise:

- ▶ Urban Development
- ▶ Water-Sanitation-Solid Waste Infrastructure
- ▶ Institutional Strengthening and Capacity Building
- ▶ Public Sector Management and Administration
- ▶ Monitoring and Evaluation
- ▶ Social Sector and Resettlement
- ▶ Governance and Decentralization
- ▶ Public Private Partnership
- ▶ Local Governance
- ▶ Environment

Health and Social Development :

IPE brings with it a rare mix of international and regional expertise and aims to achieve improvement in the overall health of urban and rural poor through better service delivery and poverty alleviation. We are dedicated to building tenets of good governance and policy development enabling National and State level Govt's, INGO's, CSO's and other local bodies to effectively and efficiently manage development and development programmes, strengthen service delivery, increasing accessibility, provide quality assurance, etc at all levels of health systems in developing economies.

IPE Offices:

New Delhi (Head Office)
A-10 Green Park,
New Delhi - 110016, India
Ph: (91-11) 26969533,26568607,
Fax: (91-11) 26969478
Email: ipe@ipeglobal.com

Bangalore Bhopal
Bhubaneswar Hyderabad
Kolkata Lucknow
Patna Chennai

London, United Kingdom
Manila, The Philippines

Country Expertise

Some of the countries where IPE and its core staff have worked and are working:

- ▶ India ▶ Sri Lanka
- ▶ Bangladesh ▶ Bhutan ▶ Nepal
- ▶ Maldives ▶ Pakistan
-
- ▶ Afghanistan ▶ Palestine
- ▶ Iraq ▶ Jordan
-
- ▶ Vietnam ▶ Indonesia ▶ Thailand
-
- ▶ Zimbabwe ▶ Ghana
- ▶ Kenya ▶ Tanzania
-
- ▶ Switzerland ▶ United Kingdom



IPE Project Profile :



The Global Fund to Fight AIDS, Tuberculosis and Malaria, South West Asia region (2007-2010)

An initiative aimed at providing grants management and operational support to the Global Funds partnership activities across 8 countries in South West Asia to Fight AIDS, Tuberculosis and Malaria, dedicated to raising and disbursing large amounts of additional finance to prevent and treat the three pandemics of AIDS, TB and Malaria.



Design and Implementation of Sector Wide Approach to Strengthen Health (SWASTH), Bihar (2009-14)

SWASTH's goal is "to improve the health and nutritional status of people in Bihar, particularly the poorest and excluded", and thereby accelerate the state's progress towards the Millennium Development Goals (MDGs). The purpose of the TA is to ensure that the DoH, SWD and PHED are equipped to deliver on reforms in their respective areas. The underlying key objective is to transfer skills and capacity to these organisations to achieve the above stated objectives.



Performance Evaluation of Civil Works in Health and Nutrition Programme, Bangladesh (2011)

The objective of the review is to determine the status and effectiveness of investments in civil works in the Health, Nutrition and Population Program (HNP) sector over a 10 year period. The study will take stock of civil works undertaken over the years and arrive at a set of recommendations for strengthening the civil works planning, contracting and management system in the Ministry of Health and Family Welfare (MOHFW).



Monitoring and Evaluation of Nutrition Improvement Through Community Empowerment (NICE), Indonesia (2010-12)

The TA aims to develop M&E systems to increase results orientation by helping effective monitoring of the project targets, thus strengthening nutrition and evidence-based planning and budgeting for local nutrition programs. The output of the TA will be strengthened internal and external accountability to help prevent fraud, corruption, misuse of project funds, and delays in project implementation.



Design and Implementation of Health Sector Reform Plan, Technical and Management Support Team (TAST), Orissa, (2008 - 2012)

An initiative focused at providing Technical and Managerial support for planning, monitoring and implementation of the Orissa Health Sector Plan (OHSP). The project aims at strengthening the capacity of the DoHFW's and other such departments namely DWCD in adoption of effective management and technical systems and processes for effective implementation of health sector reforms in Orissa.



Design and Implementation of Health Sector Reform Strategy, Technical Assistance Support Team (TAST), Madhya Pradesh, (2008 - 2011)

The overall objective of this assignment is to strengthen the capacity of the PH&FWD and DWCD with a focus to facilitate the adoption of effective management and technical systems and processes within the GoMP, PH&FWD in partnership with DWCD coordinating the planning, design and implementation of the required interventions to deliver the HSS.



Health Systems Development Initiative, TA Support Team (TAST) West Bengal (2006-2010)

An initiative aimed at facilitating the adoption of effective management and technical systems and processes within SPSRC/DHFW. The project aims at strengthening the capacity of the departments based on existing good practice and ensure the achievement of the Government's milestones under HSDI.



Organizational Development Consultancy- Uttranchal Health System Development Project Uttranchal, World Bank, (March – August 2007)

Main objective of the consultancy assignment was to undertake an organizational diagnostic study of the state level structure for managing the health sector in the State and make pragmatic recommendations for organizational development, keeping in view the practical realities and constraints.



Social Mobilization Network UNICEF India (2005 – 2006)

The project involved identification, recruitment and deployment of skilled professionals as Social Mobilization Coordinators, District Underserved Strategy Coordinators, Block Mobilization Coordinators, Community Mobilization Coordinators and Training Coordinators in polio endemic regions throughout India, according to profiles and terms of references indicated by UNICEF.



Impact Review of the MP Health Management and Sector Reform programme Madhya Pradesh (Oct. - Nov 2006)

The project involved an impact assessment and review of the project against key indicators based on log frame approach to assess the progress till date, aimed at providing (a) Support for decentralized planning and financial assistance to district level societies to ensure five key health guarantees and (b) Development of a medium-term sector strategy through establishment of a Strategic Planning Unit (SPU) within Department of Health and Family Welfare (DH&FW).



Monitoring & Evaluation of MMR Advocacy Orissa, MP, WB & Rajasthan (2006 -07)

The M&E initiative under the advocacy project aimed at contributing to the reduction of the maternal mortality rate (MMR) through advocating for (1) sustained political commitment to address the MMR, demonstrated through policy implementation, and (2) high visibility for the issue in the public domain and within government discourse. The project is operational at the national level and in four focus states: Madhya Pradesh, Orissa, Rajasthan, and West Bengal.



Orissa Health Systems Review, Orissa (2005)

The assignment involved developing a medium term health strategy aimed at translating the health goals specified under vision 2010 into specific policy, strategies and actions. Project deliverables included a Detailed Project Report as well as a matrix as per the Department of Economic Affairs guidelines for the Orissa health sector plan and assistance in completion of a robust and realistic Strategic Framework to guide the future of the health sector and to provide an entry point for external technical and financial assistance.



Assessment of Regional Health and Family Welfare Training Centres, Madhya Pradesh (Jan-April 2003)

For the in-service training of various categories of health care functionaries in health sector in the state of Madhya Pradesh, there is a well-laid infrastructure at State, Regional and District levels but the infrastructure is not maintained properly. This study includes the assessment of the complete infrastructure and the requirement of equipment and supplies in all the three RHFWTs.



Expenditure Tracking of Supplementary Nutrition Program, (ICDS) Orissa (June 2004 - 2006)

The Expenditure Tracking Study (PETS) for the SNP was aimed at improving service delivery outcomes. The project measured actual expenditure executed at every level of government and identified the expenditure itinerary from budget to end-user, analyzing the institutional arrangements for required services based on the available and collected data and expenditures.



Capacity Building for the DOHFW, GoWB, West Bengal (Oct 2005 - Oct 2007)

This assignment involved training and capacity building support to the senior government officials and key drivers of change in the Department of health and family welfare for the implementation of the HSDI. The training and capacity building sessions were conducted through workshops, study tours, seminars etc in the key areas of health reforms management.



West Bengal Health Sector Support, West Bengal (March 2003 - September 2003)

The programme aims to improve accessibility of services to the poor, to implement quality assurance at all levels of health and medical care services, and to achieve excellence in medical education, research and continuing health education. It also involved assistance in completion of a robust and realistic Strategic Framework to guide the future of the health sector and to provide an entry point for external technical and financial assistance.



Integrated Financial and Economic Plan for Health Sector in West Bengal, DHFW, GoWB and DFID West Bengal (2005)

The report reviewed trends in budget spend on health and family welfare services with special reference to sector (primary, secondary and tertiary) allocation, and composition (pay, drugs, and non-pay) of expenditure, analyzed the key issues and challenges in health financing, including the issue of sustaining fiscal burden (recurrent revenue expenditure) on account of externally aided projects, developed an integrated financial and economic plan (IFEP) that would provide alternative mid-term expenditure framework along with indicative state budget commitment and donor funding support for achieving health mission and strategic goals of GoWB.



Public Expenditure Review for HSDI Project, HSRC, UK West Bengal (May 2005 - Aug 2005)

The study was meant to develop a broad idea on the unit cost of existing level of services in select health and service centers of the state. The focus was to enable the Government to take decisions about the costs of contracting out primary care services to non-Government sector and other private partnerships based on selected samples and projecting cost implications of such actions with a point of view of future multiplication.

IPE Key Personnel

Mr. Ashwajit Singh (Masters: Analysis, Design & MIS, London School of Economics, U.K.; Certified Internal Auditor, U.S.A; Company Secretary, ICSI; Chartered Accountant, ICAI; B.Com (H))

Ashwajit has over 20 years of international experience in public finance, public private partnerships, governance and administrative reforms across Asia, Africa and Europe including India, Sri Lanka, Bhutan, Indonesia, Zimbabwe, Tanzania, Ghana and UK. He has provided services to World Bank, ADB, EC, USAID, JBIC, ACBF, DFID, among others.

Dr. Amit Chatterjee (PG Diploma, PM & HRD; MBBS, MD (Public Health))

Dr. Chatterjee is a public health expert with over two decades of experience in the areas of RCH, HIV/AIDS, immunization, public health, and pro poor development. His expertise lies in the core areas of strategic planning, policy advocacy, project implementation, budgeting, M&E, and impact analysis. He is currently heading the health sector portfolio of IPE as Director – Health. Prior to this he was also Project Director for PACT project which is an integral part of the NACP III and has also worked at the national level with NACO Program Officer The Global Fund for AIDS, Tuberculosis and Malaria (GFATM).

Dr. S K Chaudhuri (B. Sc Physics (Hons); M. A. Economics; M. Phil Finance; Ph.D. Business Management; Executive Program in Managing Cost Information for Effective Strategic Decisions)

Dr. Chaudhuri possesses over two decades of experience. He has worked extensively in the core areas of health sector financing, public expenditure review, Mid- Term Expenditure Framework (MTEF), fiduciary risk assessment (FRA). Apart from this, He developed mid-term expenditure framework (MTEF) and conducted fiduciary risk assessment (FRA) as a Health finance expert for the DFID funded ICDS and Nutrition programme in West Bengal.

Abdul Rahim (CA-All India rank Holder; B.com Hons. from St. Xavier's College, Calcutta University)

Abdul Rahim, is a financial management expert and qualified chartered accountant with wide experience in financial analysis and planning. He has extensive knowledge of health sector management and is the programme Manager for the Health System Development Initiative TAST team in West Bengal. He is presently working with IPE as Associate Principal Health Finance

Dr. Geeta Verma (Phd- Food Behaviour of Adolescent Girls, Msc., Bsc)

Geeta Verma is a child health nutrition expert with over twenty years of experience in Management of national, state-wide and community based child care and nutrition programs. Having worked with various donors like DFID, USAID, UNICEF, CARE, etc, her work has been focused on reducing infant mortality, malnutrition, water sanitation and hygiene through planned interventions by building strategies of key systems and functionaries; and ensuring that communities sustain activities for improved nutrition and health outcomes. Currently, she is working as a Nutrition Expert with Infrastructure Professionals Enterprise (P) Ltd.

Himanshu Sikka (Bachelor of Planning, SPA, New Delhi; M.Sc. Development Planning, University College London, UK; Chevening Scholar)

Trained as a Development Planner, his areas of expertise include public policy analysis, governance and socio-economic development. He has worked in diverse international and national settings (India, UK, Germany, Ghana etc.) and has the ability to easily mould himself to local conditions. He has worked with several donor agencies like DFID, World Bank, USAID & UNICEF etc.

Dr. Ramesh Sarma Durvasula (MBBS, MD – Community Medicine, Post Docoral fellowship Programme at Harvard school of Public Health, USA)

Dr. Durvasula is an expert on Health Systems Planning and Governance, Human Resources and Organizational development and Epidemiological studies Dr Durvasula has conducted several Certificate courses in Health Policy and Planning at the summer Institute of the Johns Hopkins University, USA and was Chairman of the Health Management Division from the Administrative Staff College of India in for 14 years.

Dr. K M Jose (Phd, MSW; MBA, BA)

Dr. Jose Michael is a postgraduate in Social Work and Business Administration with a PhD in Sociology with more than 18 years of proven management experience in public health (immunisation, HIV/AIDS, leprosy, TB), social development pertaining to community development /health, strategic planning, project management, M&E / impact analysis, research and policy advocacy. Currently he is working as Team leader of Management Support team, Andhra Pradesh (MST AP) being implemented with the support of UNICEF. Previously he was working as the South Asia coordinator of Oxfam International for mainstreaming HIV/AIDS activities into Tsunami response.

Ashish Mukherjee (PGDM, PG Diploma in Journalism, B. Com., Lucknow University)

Mr Mukherjee possesses almost 16 years of professional experience spread over administration, consulting, project implementation and business development. He has been involved in the execution of a number of research & consulting assignments and also conceptualizing & developing project proposals for public health & nutrition projects for various clients. He has worked as a Consultant to the State Programme Management Unit, NRHM, Govt. of Uttar Pradesh for preparation of annual State Action Plans. Ashish was also involved in developing project implementation plans for the Uttar Pradesh Health Systems Development Project, ICDS-IV Reform Project for the States of Uttar Pradesh and Bihar.

Farhad Ali (B.Sc. Forestry & M.Sc. Ag. from G. B. Pant University of Ag. & Tech., PG - Hospital & Health Care Management from Symbiosis Institute of Health Sciences-Pune, International DAAD Fellow and Master of Science in International Health from Institute of Public Health, University of Heidelberg, Germany)

Farhad is development professional with several years of experience in managing and implementing development projects. His key areas of expertise are programme planning, implementation, health research and monitoring and evaluation. He has worked with corporate organization, NGOs, INGOs and government agency in the past and associated with National programmes on HIV/AIDS, Tuberculosis and Neglected Tropical Diseases.